



## SCRUTINY BOARD (INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH)

---

Meeting to be held in Civic Hall, 1st Floor West, LS1 1UR on  
Wednesday, 28th June, 2023 at 10.30 am

There will be a pre-meeting for members of the Scrutiny Board at 10.00am.

---

### MEMBERSHIP

|                                |                             |
|--------------------------------|-----------------------------|
| Cllr P Alderson                | – Guiseley & Rawdon         |
| Cllr N Buckley                 | – Alwoodley                 |
| Cllr M Foster                  | – Ardsley & Robin Hood      |
| Cllr J Garvani                 | – Horsforth                 |
| Cllr S Hamilton                | – Moortown                  |
| Cllr A Hussain                 | – Gipton & Harehills        |
| Cllr S Lay                     | – Otley & Yeadon            |
| Cllr A Marshall-Katung (Chair) | – Little London & Woodhouse |
| Cllr M Millar                  | – Kippax & Methley          |
| Cllr M Shahzad                 | – Moortown                  |
| Cllr N Sharpe                  | – Temple Newsam             |
| Cllr I Wilson                  | – Weetwood                  |
| Vacancy                        |                             |
| Vacancy                        |                             |

**To Note:** Please do not attend the meeting in person if you have symptoms of Covid-19 and please follow current public health advice to avoid passing the virus onto other people.

**Note to observers of the meeting:** We strive to ensure our public committee meetings are inclusive and accessible for all. If you are intending to observe a public meeting in-person, please advise us in advance of any specific access requirements that we need to take into account by email ([FacilitiesManagement@leeds.gov.uk](mailto:FacilitiesManagement@leeds.gov.uk)). Please state the name, date and start time of the committee meeting you will be observing and include your full name and contact details.

To remotely observe this meeting, please click on the 'To View Meeting' link which will feature on the meeting's webpage (linked below) ahead of the meeting. The webcast will become available at the commencement of the meeting.

[Scrutiny Board \(Infrastructure, Investment & Inclusive Growth\): 28 June 2023](#)

# A G E N D A

| Item No | Ward/Equal Opportunities | Item Not Open |  | Page No |
|---------|--------------------------|---------------|--|---------|
| 1       |                          |               | <p><b>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</b></p> <p>To consider any appeals in accordance with Procedure Rule 25 of the Access to Information Rules (in the event of an Appeal the press and public will be excluded)</p>  |         |
| 2       |                          |               | <p><b>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</b></p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p><b>RESOLVED –</b> That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p> |         |
| 3       |                          |               | <p><b>LATE ITEMS</b></p> <p>To identify items which have been admitted to the agenda by the Chair for consideration.</p> <p>(The special circumstances shall be specified in the minutes.)</p>   |         |

4

## **DECLARATIONS OF INTERESTS**

To disclose or draw attention to any interests in accordance with Leeds City Council's 'Councillor Code of Conduct'.

5

## **APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTES**

To receive any apologies for absence and notification of substitutes.

6

## **MINUTES - 5 APRIL 2023**

5 - 10

To approve as a correct record the minutes of the meeting held on 5 April 2023.

7

## **TERMS OF REFERENCE**

11 - 28

To receive a report from the Head of Democratic Services setting out the Terms of Reference for Leeds City Council's five Scrutiny Boards.

8

## **CO-OPTED MEMBERS**

29 - 32

To receive a report from the Head of Democratic Services, which sets out arrangements to co-opt external individuals to the Scrutiny Board.

9

## **PERFORMANCE REPORT**

33 - 52

To receive a joint report from the Director of Children and Families and the Director of City Development outlining progress against organisational and city priorities that fall within the remit of the Scrutiny Board (Infrastructure, Investment and Inclusive Growth).

10

## **SOURCES OF WORK**

53 - 70

To receive a report from the Head of Democratic Services setting out potential sources of work for the Scrutiny Board (Infrastructure, Investment and Inclusive Growth).

**WORK SCHEDULE**

To consider the Scrutiny Board's work schedule for the 2023/24 municipal year.

**DATE AND TIME OF NEXT MEETING**

The next public meeting of the Scrutiny Board (Infrastructure, Investment & Inclusive Growth) will take place on **Wednesday 19 July at 10.30am**. There will be a pre-meeting for all Board members at **10.00am**.

**THIRD PARTY RECORDING**

Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts on the front of this agenda.

Use of Recordings by Third Parties – code of practice

- a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title.
- b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete.

## SCRUTINY BOARD (INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH)

WEDNESDAY, 5TH APRIL, 2023

**PRESENT:** Councillor P Truswell in the Chair

Councillors P Alderson, N Buckley,  
M Foster, J Garvani, S Hamilton,  
A Hussain, W Kidger, S Lay, J Lennox,  
M Shahzad, N Sharpe and I Wilson

### 77 APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS

There were no appeals.

### 78 Exempt Information - Possible Exclusion of the Press and Public

There was no exempt information on the Agenda.

### 79 Late Items

There were no late items.

### 80 Declarations of Interests

There were no declarations.

### 81 Apologies for Absence and Notification of Substitutes

Apologies for absence were submitted on behalf of Councillor H Hayden (Agenda Item 8, Flood Risk Management)

### 82 Minutes - 1 March 2023

**RESOLVED** – That the minutes of the meeting held on 1 March 2023 be confirmed as a correct record.

### 83 100% Digital Leeds

The report of the Chief Digital and Information Officer provided an update on the 100% Digital Leeds digital inclusion programme since the last update to the Board in April 2022.

The report included examples of work from across the 100% Digital Leeds Programme and illustrated the team's work at a city, regional and national level.

Draft minutes to be approved at the meeting  
to be held on Date Not Specified

The impact of the 100% Digital Leeds programme was discussed throughout the report and impact was further evidenced by the testimonials from partners and stakeholders that featured throughout.

The report also looked ahead to some of the key initiatives and developments that the 100% Digital Leeds team will prioritise over the coming year.

The following were in attendance for this item:

- Jason Tutin, Digital Inclusion Manager
- Amy Hearn, Senior Digital Inclusion Officer

The Board received a presentation. Issues highlighted included the following:

- Digital Inclusion enabled people to be socially included and make informed choices.
- Support for provision of equipment and the understanding and confidence to use online facilities.
- Support for organisations to enable people to become digitally included.
- Community based approach – putting the right support in place to meet specific needs.
- Support available for Digital Inclusion – asset based community development and involvement of external partners.
- Provision of support in the community – support with skills, provision of free sim cards and lending of equipment'
- Further issues highlighted from the report included the following:
  - The Digital Inclusion Team was now a core part of the Integrated Digital Service.
  - The role of the team had expanded beyond community work to support the workforce including health care.
  - The role of Digital Inclusion within other Council strategies.
  - Work with older people, people with disabilities and care homes.

In response to comments and questions from the Board, discussion included the following:

- Impacts due to the cost of living crisis – there had been a noticeable drop particularly in more deprived areas where it may be a choice between paying for wi-fi connectivity or for food and other household bills. Partnership work was ongoing regarding the provision of social tariffs.
- The possibility of exploring funding opportunities from Community Committees and Housing Advisory Panels.
- How Digital Inclusion can tackle isolation.
- Work with older people to tackle issues surrounding people's safety and security concerns of using online facilities. Funding had been made available for this.

- The Digital Inclusion Team was willing to carry out awareness training with any organisation that could benefit.
- The possibility of working with the Police and other public services.
- Work with Leeds Teaching Hospitals Trust – there was no funding from LTHT for this but the work would meet shared priorities. There was some funding from the NHS for other support work.
- Work to address the loss of high street services. There had been work with banks and the third sector to provide digital and financial inclusion support. There would be future funding available for financial inclusion work.
- Work with Neighbourhood Networks to enable people to access digital services for healthcare.
- The use of digital services and apps for public transport. There was partnership work ongoing with WYCA and transport providers both at a local and regional level.
- There was no formal mapping process for the Digital Inclusion work but there was contact with local networks and contacts to get an understanding of local needs and organisations.
- Members were asked to give details of any organisations that would benefit from Digital Inclusion work.
- Digital Health Hubs work with Local Care Partnerships.
- It was requested that Elected Members be given details of all organisations involved in the digital inclusion programme and that there was pro-active exploration of council services for funding.

#### **RESOLVED –**

- (1) That the approval of the 100% Digital Leeds community-based approach to increasing digital inclusion across the city be reaffirmed.
- (2) That the achievements of the 100% Digital Leeds programme over the last year be noted and the plans for the continued development of the programme under the leadership of the 100% Digital Leeds team in IDS be endorsed.
- (3) That the oversight of the 100% Digital Leeds programme be continued by providing update reports to the Board.

#### **84 Flood Risk Management**

The report of the Executive Manager, Flood Risk and Climate Resilience provided the Board with an opportunity to scrutinise the local Flood Risk Management Strategy.

The report provided detail on the implementation of the Strategy over the past 12 months and provided a summary of the measures that are set out for the years ahead.

Jonathon Moxon, Executive Manger was in attendance to present the report.

The Board received a presentation. Issues highlighted included the following:

- The impact of climate change and the increased frequency and severity of flooding events.
- Incidents reported to the Flood Risk Management team. Geographical information was displayed.
- As a statutory consultee, responses were made to all planning applications.
- The Leeds Flood Alleviation Scheme (FAS) – projects implemented and in progress.
- The use of natural flood management measures through the landscape rather than engineered measures. Leeds had the biggest natural flood management scheme in the country.
- Successes of completed Flood Alleviation Schemes.
- Examples of the flood resilience schemes undertaken.
- Funding for the FAS and inflationary pressures.
- Phased approach to the Flood Alleviation Scheme.
- Considering carbon emissions when delivering the infrastructure – targets had been set that had also set a standard nationally. Less carbon was used in delivering flood alleviation than in flood recovery.

In response to questions and comments from the Board, discussion included the following:

- Maintenance of flood schemes and how to fund maintenance. Responsibilities for maintenance also fell with the Environment Agency and landowners.
- There had been some initial consultation regarding the Meanwood FAS and an online newsletter had been produced. There were various means of consultation and this applied to all schemes. An update was due on the Meanwood Scheme and all affected residents and Elected Members would be informed.
- There had been a pilot scheme with Yorkshire Water to install sustainable urban drainage. There were proposed changes to legislation in 2024 which would allow further work on this.
- Tree planting had mainly been whip planting due to the volume required. Mature trees would be required by 2039. There would be long term management plans for trees.
- There were Key Performance Indicators which related to the number of homes and businesses that were now better protected from flooding.
- Funding challenges due to unprecedented levels of inflation. There had been some additional funding from central government and there were ongoing discussions with the Environment Agency with regards to rising costs.
- The work of the Flood Management Team in new developments had a big impact on flood prevention.
- There were challenges facing Yorkshire Water. Surface water running into sewage systems was responsible for untreated sewage being released into rivers. The Council was working with Yorkshire Water with the aim of reducing the amount of water going into the sewage



system. It was noted this may be a matter for more detailed consideration by the successor scrutiny board.

**RESOLVED** – That the report and discussion be noted.

## **85 End of Year Statement**

The report of the Head of Democratic Service presented the Board's End of Year Statement. This provided details of the work programme for the past year and a statement from the Chair reflecting on key priorities for the Board. The 2022/23 Summary for the Board was appended to the report.

**RESOLVED** –

- (1) That the report be noted.
- (2) That the End of Year Statement be approved for publication on the Council's Website.

## **86 Work Schedule**

The report of the Head of Democratic Services provided a draft work schedule for the successor Board.

The draft work schedule for 2023/24 was appended to the report along with recent Executive Board minutes.

Provisional dates for 2023/34 were also detailed in the report.

**RESOLVED** –

- (1) That the draft dates for 2023/24 be noted.
- (2) That the draft work schedule for 2023/24 municipal year is taken forward for consideration by the successor Board.

## **87 Date and Time of Next Meeting**

The first scheduled meeting of the successor Scrutiny Board is scheduled to take place at on Wednesday, 28 June 2023 at 10.30 a.m. A pre-meeting has been provisionally arranged for 10.00 a.m.

## **88 Closing Remarks**

This was Councillor Truswell's final meeting as Chair of the Board before standing down from the Council in May. Members thanked Councillor Truswell and wished him all the best for the future.

This page is intentionally left blank

## Scrutiny Boards - Terms of Reference

Date: 28 June 2023

Report of: Head of Democratic Services

Report to: Scrutiny Board (Infrastructure, Investment & Inclusive Growth)

Will the decision be open for call in?  Yes  No

Does the report contain confidential or exempt information?  Yes  No

### Brief summary

- This report presents the terms of reference for the Scrutiny Board (Infrastructure, Investment & Inclusive Growth)
- While general Terms of Reference are applied to all Scrutiny Boards, the variations in the Scrutiny Boards' remits, together with their special responsibilities, are captured within Article 6 of the constitution.
- Further information is presented within this report to show how each of the five individual Scrutiny Boards align to 2023/24 Officer Delegated Functions and Executive Portfolios.

### Recommendations

- a) Members are requested to note the Terms of Reference as they relate to the Scrutiny Board (Infrastructure, Investment & Inclusive Growth).

## **What is this report about?**

- 1 This report presents the Terms of Reference for the Scrutiny Board (Infrastructure, Investment & Inclusive Growth).
- 2 The general Terms of Reference applied to all Scrutiny Boards are set out in Appendix 1.
- 3 The variations in the Scrutiny Boards' remits, together with their special responsibilities, are captured within Article 6 of the constitution (Appendix 2). Article 6 also includes at Annex 1 the Council's 'Vision for Scrutiny,' which is based on the four nationally agreed principles of good scrutiny.
- 4 The version of Article 6 appended to this report was published in May 2023. However, members should be aware that several further amendments are anticipated imminently to ensure Article 6 is fully reflective of the changes agreed by Council at the Annual General Meeting on 24 May 2023. Once updated the revised Article 6 will be accessible here: [ARTICLE 6 – SCRUTINY BOARDS \(leeds.gov.uk\)](https://leeds.gov.uk)
- 5 Further detail has been provided to illustrate how each of the five Scrutiny Boards align to 2023/24 Officer Delegated Functions and Executive Portfolios (Appendix 3).

## **What impact will this proposal have?**

- 6 This report seeks to clarify the Terms of Reference for the Scrutiny Board (Infrastructure, Investment & Inclusive Growth).

## **How does this proposal impact the three pillars of the Best City Ambition?**

- Health and Wellbeing       Inclusive Growth       Zero Carbon

- 7 The terms of reference of the Scrutiny Boards will continue to promote a strategic and outward looking Scrutiny function that focuses on the Best City Ambition.

## **What consultation and engagement has taken place?**

- 8 The Terms of Reference were formally considered and approved by the Council at the Annual General Meeting on 24 May 2023.

## **What are the resource implications?**

- 9 This report has no specific resource implications.

## **What are the key risks and how are they being managed?**

- 10 This report has no risk management implications.

## **What are the legal implications?**

- 11 This report has no specific legal implications.

## **Appendices**

- Appendix 1: General Terms of Reference applicable to all Scrutiny Boards
- Appendix 2: Article 6 of the constitution.
- Appendix 3: Scrutiny Board alignment with officer Delegated Functions and Executive portfolios 2023/24.

## **Background papers**

- None

## **Scrutiny Board**

The Scrutiny Board is authorised to discharge the following overview and scrutiny functions<sup>1</sup>:

1. to review or scrutinise decisions made or other action taken in connection with any council or executive function or any matter which affects the authority's area or the inhabitants of that area;<sup>2</sup>
2. to receive and consider requests for Scrutiny from any source;
3. to review or scrutinise the performance of such Trust / Partnership Boards as fall within its remit;
4. to act as the appropriate Scrutiny Board in relation to the Executive's initial proposals for a relevant plan or strategy within the Budget and Policy Framework which falls within its remit;<sup>3</sup>
5. to review or scrutinise executive decisions that have been Called In;
6. to exercise such special functions as are allocated in Annex 3 to Article 6 – Scrutiny Boards; and
7. to make such reports and recommendations as it considers appropriate and to receive and monitor formal responses to any reports or recommendations made.

---

<sup>1</sup> In relation to functions set out in Annex 2 to Article 6 – Scrutiny Boards, whether or not those functions are concurrently delegated to any other committee or officer.

<sup>2</sup> Including matters pertaining to outside bodies and partnerships to which the authority has made appointments.

<sup>3</sup> In accordance with Budget and Policy Framework Procedure Rules.

This page is intentionally left blank

## ARTICLE 6 – SCRUTINY BOARDS

### 6.1 ROLE

The Council will appoint Scrutiny Boards as set out in Annex 2 to this Article to exercise functions conferred by section 9F of the Local Government Act 2000 and in accordance with the National Health Service Act 2006, in accordance with their terms of reference<sup>1</sup>.

### 6.2 VISION FOR SCRUTINY

The Council has adopted a Vision for Scrutiny, which is attached at Annex 1.

### 6.3 ROLE OF SCRUTINY

#### **Policy development and review**

Within their Terms of Reference all Scrutiny Boards may:

- assist the Council and the Executive in the development of the Budget and Policy Framework by in-depth analysis of policy issues;
- conduct research, community and other consultation in the analysis of policy issues and possible options;
- consider and implement mechanisms to encourage and enhance community participation in the development of policy options;
- question Members of the Executive and Directors about their views on issues and proposals affecting the area; and
- liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working.

#### **Scrutiny**

Within their terms of reference all Scrutiny Boards may:

- make recommendations to the Executive and/or appropriate committees and/or Council arising from the outcome of the scrutiny process;
- review and scrutinise the performance of other public bodies in the area and invite reports from them by requesting them to address the Scrutiny Board and local people about their activities and performance; and
- question and gather evidence.

---

<sup>1</sup> As set out at Part 3 Section 2A of the Constitution

## Article 6 - Scrutiny Boards

### 6.4 SCRUTINY OFFICER

The Council has designated the post of Head of Democratic Services, as Scrutiny Officer<sup>2</sup>.

The functions of the Scrutiny Officer are:

- (a) to promote the role of the Scrutiny Boards;
- (b) to provide support to the Scrutiny Boards and their members<sup>3</sup>;
- (c) to provide support and guidance to Members (including Executive Members), and officers<sup>4</sup>, in relation to the Scrutiny Boards' functions;
- (d) to report to Council<sup>5</sup> annually about how the authority has carried out its overview and scrutiny functions.

### 6.5 PROCEEDINGS

Scrutiny Boards will conduct their proceedings in accordance with the Scrutiny Board Procedure Rules set out in Part 4 of this Constitution.

### 6.6 MEMBERSHIP

Members shall be appointed in accordance with the Scrutiny Board Procedure Rules.

Scrutiny Boards shall co-opt members in accordance with the Scrutiny Board Procedure Rules.

### 6.7 SCRUTINY BOARD CHAIRS

The Chair of each of the Scrutiny Boards shall be appointed in accordance with the Council Procedure Rules.

Group spokespersons shall not be appointed to Chair a Scrutiny Board which corresponds to the same portfolio.<sup>6</sup>

- The Scrutiny Board with responsibility for health shall nominate Members to any joint overview and scrutiny committee appointed by the authority.<sup>7</sup>

---

<sup>2</sup> Under Section 9FB Local Government Act 2000.

<sup>3</sup> The Scrutiny Officer shall exercise overall responsibility for the finances made available to Scrutiny Boards.

<sup>4</sup> The Scrutiny Officer shall exercise overall responsibility for the work programme of the officers employed to support the work of the Scrutiny Boards.

<sup>5</sup> After consultation with the relevant Scrutiny Chairs

<sup>6</sup> This does not apply to those groups who have less than 10% of the membership of the Council

<sup>7</sup> such nominations to reflect the political balance of the Board.



### Vision for Scrutiny at Leeds

“To promote democratic engagement through the provision of an influential scrutiny function which is held in high regard by its many stakeholders and which achieves measurable service improvements which add value for the people of Leeds through a member led process of examination and review”

To achieve this Scrutiny will follow the nationally agreed ‘Four Principles of Good Scrutiny’;

1. Provide ‘critical friend’ challenge to decision makers, through holding them to account for decisions made, engaging in policy review and policy development;
2. Promote Scrutiny as a means by which the voice and concerns of the public can be heard;
3. Ensure Scrutiny is carried out by ‘independent minded’ Board members;
4. Improve public services by ensuring reviews of policy and service performance are focused.

To succeed Council recognises that the following conditions need to be present;

- Parity of esteem between the Executive and Scrutiny
- Co-operation with statutory partners
- Member leadership and engagement
- Genuine non-partisan working
- Evidence based conclusions and recommendations
- Effective dedicated officer support
- Supportive Directors and senior officer culture

***Council agrees that it is incumbent upon Scrutiny Boards to recognise that resources to support the Scrutiny function are, (like all other Council functions), under considerable pressure and that requests from Scrutiny Boards cannot always be met. Therefore Council agrees that constructive consultation should take place between the Executive and Scrutiny about the availability of resources prior to any work being undertaken.***

***Consequently, when establishing their work programmes Scrutiny Boards should***

- ***Seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources***
- ***Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue (e.g. Plans Panel, Housing Advisory Board, established member working groups, other Scrutiny Boards)***
- ***Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within an agreed time frame.***

| Scrutiny Board   | External oversight   | Officer oversight (by reference to the Officer Delegation Scheme)  |   |
|--|--|--|---|
|  |  | Council Functions  | Executive Functions   |
| <b>Strategy and Resources</b>                          |  | Chief Executive<br>Director of Resources<br>Chief Officer (Financial Services)<br>City Solicitor<br>Director of Communities, Housing and Environment | Chief Executive (1-3)<br>Director of Resources (1-7)<br>City Solicitor (1-3)<br>Chief Officer (Financial Services)(1-5)<br>Director of Communities, Housing and Environment (2, 15 – 17)<br>Director of City Development (8, 11)                        |
| <b>Infrastructure, Investment and Inclusive Growth</b> | Risk management authorities (defined by S6 Flood and Water Management Act 2010)  | Director of City Development<br>Chief Planning Officer   | Chief Executive (4)<br>Director of City Development (1, 3-5a&b, 6 & 7, 9-10, 14)<br>Chief Planning Officer (1-4)<br>Director of Children and Families (2(e))  |
| <b>Environment, Housing and Communities</b>            | Responsible authorities (defined by S5 Crime and Disorder Act 1998)  | None   | Director of Communities, Housing and Environment (1, 3-14, 18-20)<br>Director of Resources (8-12)<br>Director of City Development ( 2)  |
| <b>Children and Families</b>                           |  | Director of Children and Families  | Director of Children and Families (1, 2(a-d & f), 3 & 4)<br>Programme Director Strengthening Families, Protecting Children (1 – 3)<br>Director of Children & Families 1 (Functions delegated as Lead Officer of One Adoption Agency for West Yorkshire) |
| <b>Adults, Health and Active Lifestyles</b>            | Relevant NHS bodies or health service providers including:-<br>NHS England<br>NHS Leeds Clinical Commissioning Group<br>Local NHS Trusts and other<br>NHS service providers<br>Healthwatch Leeds | None   | Director of Adults and Health (1 - 8)<br>Director of Public Health (1-6)<br>Director of City Development (12&13)  |

## SPECIAL RESPONSIBILITIES OF SCRUTINY BOARDS

### 1 – Flood risk Management

**The Scrutiny Board (Infrastructure, Investment and Inclusive Growth) is allocated special responsibility for flood risk management namely:-**

- To review and scrutinise the exercise by risk management authorities<sup>8</sup> of flood risk management functions<sup>9</sup> which may affect the Leeds City Council area<sup>10</sup>.

### 2 – Crime and Disorder

**The Scrutiny Board (Environment, Housing and Communities) is allocated special responsibility for crime and disorder namely:-**

- To exercise the functions of a crime and disorder committee<sup>11</sup>, including the following:
  - a) To review or scrutinise the exercise of crime and disorder functions<sup>12</sup> by responsible authorities<sup>13</sup>; and
  - b) To review or scrutinise any local crime or disorder matter<sup>14</sup> raised by a Member.

### 3 – Health

**The Scrutiny Board (Adults, Health and Active Lifestyles) is allocated special responsibility for health namely:-**

- to review and scrutinise any matter relating to the planning, provision and operation of the health service in its area and to make reports and recommendations on any such matter it has reviewed or scrutinised;
- to comment on, make recommendations about, or report to the Secretary of State in writing about such proposals as are referred to the authority by a relevant NHS body or a relevant health service provider;
- to respond to consultation by any relevant NHS body or health service provider; and

---

<sup>8</sup> As defined by Section 6 Flood and Water Management Act 2010

<sup>9</sup> As defined by Section 4 Flood and Water Management Act 2010

<sup>10</sup> In accordance with Section 9FH Local Government Act 2000

<sup>11</sup> In accordance with Section 19 Police and Justice Act 2006

<sup>12</sup> As defined by Section 6 Crime and Disorder Act 1998 (formulating and implementing crime and disorder strategies)

<sup>13</sup> These are the authorities responsible for crime and disorder strategies set out in Section 5 Crime and Disorder Act 1998.

<sup>14</sup> Any matter concerning –

- a) crime and disorder (including in particular forms of crime and disorder that involve anti-social behaviour or other behaviour adversely affecting the local environment); or
- b) the misuse of drugs, alcohol and other substances in that area

## Article 6 - Scrutiny Boards

Matters which fall within the terms of reference of this Scrutiny Board include:

- arrangements made by local NHS bodies to secure hospital and community health services to the inhabitants of the authority's area and the quality and safety of such services;
- the provision of family health services, personal medical services, personal dental services, pharmacy and NHS ophthalmic services;
- arrangements made by the authority for public health, health promotion, health improvement and for addressing health inequalities;
- the planning of health services by NHS bodies, including plans made in co-operation with local authority's Health and Wellbeing Board for improving both the health of the local population and the provision of health care to that population;
- any matter referred by Healthwatch Leeds; and
- the arrangements made by relevant NHS bodies and health service providers for consulting and involving patients and the public.

The Scrutiny Board may make recommendations to the authority, relevant NHS bodies, or relevant health service providers arising from the scrutiny process.

### **4– Residual Responsibility**

**The Scrutiny Board (Strategy and Resources) is allocated residual responsibility for any function not otherwise allocated to a Scrutiny Board.**

## Appendix 3: Scrutiny Board Alignment to Executive Functions

| <b>Scrutiny Board: Adults, Health and Active Lifestyles</b>  |   |
|--|---|
| <b>Functions by reference to the Officer Delegation Scheme</b>   | <b>Executive Board Portfolio</b>  |
| <p><b>Director of Adults &amp; Health</b></p> <ol style="list-style-type: none"> <li>1. Promotion of well-being</li> <li>2. Information, advice and advocacy</li> <li>3. Prevention and Recovery</li> <li>4. Safeguarding</li> <li>5. Assessment and eligibility</li> <li>6. Diverse and high-quality services</li> <li>7. Charging and financial assessment</li> <li>8. Public Health</li> </ol> <p><b>Director of City Development</b></p> <ol style="list-style-type: none"> <li>12. Sport and Active Leeds</li> </ol> <p><b>Director of Public Health</b></p> <ol style="list-style-type: none"> <li>1. Health Improvement Functions</li> <li>2. Health Protection Functions</li> <li>3. Functions relating to the commissioning of Public Health services</li> <li>4. Provision of statutory and mandated functions</li> <li>5. Functions of Responsible Authority</li> <li>6. Publication of the annual report on the health of the local population.</li> </ol> | <p><b>ADULT SOCIAL CARE, PUBLIC HEALTH AND ACTIVE LIFESTYLES</b><br/>Cllr S Arif</p>  |
| <p><b>Director of City Development</b></p> <ol style="list-style-type: none"> <li>13. Active Travel (relating to the promotion and championing of active travel – with responsibilities for infrastructure remaining within the highways and transport and planning functions)</li> </ol>  | <p><b>SUSTAINABLE DEVELOPMENT AND INFRASTRUCTURE</b><br/>Cllr H Hayden</p>  |
|  | <p><b>CHILDREN’S SOCIAL CARE AND HEALTH PARTNERSHIPS</b><br/>Cllr F Venner in her capacity as Chair of the Health and Wellbeing Board</p> |

## Appendix 3: Scrutiny Board Alignment to Executive Functions

| <b>Scrutiny Board: Children and Families</b>   |  |
|--|--|
| <b>Functions by reference to the Officer Delegation Scheme</b>   | <b>Executive Board Portfolio</b>   |
| <p><b>Director of Children and Families</b></p> <ol style="list-style-type: none"> <li>1. Children’s Social Work</li> <li>2. Learning including:-                             <ol style="list-style-type: none"> <li>a) Early Years Provision</li> </ol> </li> <li>3. Child Friendly City</li> </ol><br><ol style="list-style-type: none"> <li>1. Adoption services (Function delegated to the Director of Children and Families as Lead Officer of one Adoption Agency for West Yorkshire)</li> </ol> | <p><b>CHILDREN’S SOCIAL CARE AND HEALTH PARTNERSHIPS</b><br/>Cllr F Venner</p> |
| <p><b>Programme Director Strengthening Families, Protecting Children</b></p> <ol style="list-style-type: none"> <li>1. Act as an ambassador for Leeds City Council</li> <li>2. Strengthening Families, Protecting Children Programme (SFPC)</li> <li>3. Partners in Practice including Leeds Relational Practice Centre (LRPC)</li> </ol>  |  |
| <p><b>Director of Children &amp; Families</b></p> <ol style="list-style-type: none"> <li>2. Learning, including:-                             <ol style="list-style-type: none"> <li>b) Sustainable access to education;</li> <li>c) Special Educational Needs and Disabilities;</li> <li>d) Promotion of attendance, attainment and achievement;</li> <li>f) Development of active citizens</li> </ol> </li> </ol>  | <p><b>ECONOMY, CULTURE &amp; EDUCATION</b><br/>Cllr J Pryor</p>                |

## Appendix 3: Scrutiny Board Alignment to Executive Functions

| <b>Scrutiny Board: Environment, Housing and Communities</b>  |  |
|--|--|
| <b>Functions by reference to the Officer Delegation Scheme</b>   | <b>Executive Board Portfolio</b>   |
| <p><b>Director of Communities, Housing &amp; Environment</b></p> <p>1. Integrated locality working and its associated city-wide support and delivery functions including Locality Youth Services</p> <p>3. The Council’s Community Hubs functions</p> <p>4. Library and Information Services</p> <p>20. Welfare and Benefits services</p>  | <p><b>COMMUNITIES</b></p> <p>Cllr M Harland</p>                                  |
| <p><b>Director of Communities, Housing &amp; Environment</b></p> <p>6. Public Health Protection and Control of Statutory Nuisance</p> <p>7. Environmental Health and Consumer Protection</p> <p>8. Environmental management</p> <p>9. Car parking</p> <p>10. Waste</p> <p>11. Cemeteries, crematoria, burial grounds and mortuaries</p> <p>12. Parks and Countryside</p> <p>13. Countryside management</p> <p>14. Ecological sustainability</p> <p>15. Climate Change</p> <p>16. Clean Air</p> | <p><b>CLIMATE, ENERGY, ENVIRONMENT AND GREEN SPACE</b></p> <p>Cllr M Rafique</p> |
| <p><b>Director of Communities, Housing &amp; Environment</b></p> <p>21. Landlord Functions (funded by the Housing Revenue Account)</p> <p>22. Other Housing Functions</p>  | <p><b>HOUSING</b></p> <p>Cllr J Lennox</p>                                       |
| <p><b>Director of Communities, Housing &amp; Environment</b></p> <p>5. Community Safety</p> <p><b>Director of City Development:</b></p> <p>2. Functions relating to the Council’s Register of Assets of Community Value</p>  | <p><b>RESOURCES</b></p> <p>Cllr Coupar</p>                                       |

## Appendix 3: Scrutiny Board Alignment to Executive Functions

| <b>Scrutiny Board: Infrastructure, Investment and Inclusive Growth</b>   |  |
|--|--|
| <b>Functions by reference to the Officer Delegation Scheme</b>   | <b>Executive Board Portfolio</b>                                   |
| <b>Chief Executive</b><br>4. City Region Functions   | <b>LEADER'S PORTFOLIO</b><br>Cllr J Lewis                          |
| <b>Director of City Development</b><br>1. Asset Management<br><br><b>Director of Strategy and Resources</b><br>9. Community Infrastructure Levy  | <b>RESOURCES</b><br>Cllr D Coupar                                  |
| <b>Director of City Development</b><br>3. Inclusive Growth<br>6. Sustainable Economic Development<br>7. Employment and Skills<br><br><b>Director of Children &amp; Families</b><br>2e. 14 – 16 Skills Development  | <b>ECONOMY, CULTURE &amp; EDUCATION</b><br>Cllr J Pryor            |
| <b>Director of City Development</b><br>4. Sustainable Development<br>5. Sustainable Housing Growth:-<br>a) Private Housing Development<br>9. Highways and Transportation<br>10. Flood and water management<br>14. Planning Services<br><br><b>Chief Planning Officer</b><br>1. Development Plan functions<br>2. Planning Policy and Guidance functions<br>3. Neighbourhood Planning functions<br>4a. Conservation Area functions | <b>SUSTAINABLE DEVELOPMENT AND INFRASTRUCTURE</b><br>Cllr H Hayden |



## Appendix 3: Scrutiny Board Alignment to Executive Functions

|  |                                 |
|--|---------------------------------|
| <b>Director of City Development</b><br>5. Sustainable Housing Growth:-<br>b) Affordable housing<br>c) Council Housing Growth | <b>HOUSING</b><br>Cllr J Lennox |
|--|---------------------------------|

## Appendix 3: Scrutiny Board Alignment to Executive Functions

| <b>Scrutiny Board: Strategy and Resources</b>  |   |
|--|---|
| <b>Functions by reference to the Officer Delegation Scheme</b>   | <b>Executive Board Portfolio</b>          |
| <p><b>Chief Executive</b><br/>1. Functions in relation to elections</p> <p><b>Director of Strategy and Resources</b><br/>1. Setting, supporting and monitoring the council’s policies and procedures for:-<br/>                     a) human resources (including health and safety and equalities);<br/>                     b) access to information<br/>                     c) procurement, purchasing, contract management and commercial activity<br/>                     d) projects and programmes<br/>                     f) performance, organisational planning and service improvement.</p> <p>2. Digital and Information Services<br/>                     3. Customer Relations<br/>                     4. Corporate communications and marketing services<br/>                     6. The Council’s city-wide resilience and emergency planning functions<br/>                     7. Shared Services<br/>                     8. Civic Enterprise Leeds services</p> <p><b>Chief Officer Financial Services</b><br/>                     2. Ensuring effective financial management and controls<br/>                     3. Setting, supporting and monitoring the Council’s policies and procedures for budgets<br/>                     4. Administering effective financial management and controls<br/>                     5. Corporate Governance</p> <p><b>City solicitor</b><br/>                     1. Legal Services<br/>                     2. Democratic Services including support to elected members in their responsibilities<br/>                     3. Standards and Conduct</p> | <p><b>RESOURCES</b><br/>Cllr D Coupar</p> |

## Appendix 3: Scrutiny Board Alignment to Executive Functions

|  |  |
|--|--|
| <p><b>Director of Communities, Housing &amp; Environment</b><br/>           17. Registrars functions<br/>           18. Licensing functions<br/>           19. Land and property search functions</p>  |  |
| <p><b>Chief Executive</b><br/>           2. Civic and Ceremonial functions of the Council<br/>           3. Devolution and local freedoms</p> <p><b>Director of Strategy and Resources</b><br/>           1. Setting, supporting and monitoring the council’s strategy, policies and procedures for:-<br/>               e) Joint Strategic Needs Analysis<br/>               g) risk and business continuity</p> <p>5. The Council’s corporate planning and policy development services, including co-ordination of the Best City Ambition.</p> <p><b>Chief Officer Financial Services</b><br/>           1. Setting, supporting and monitoring the Council’s financial strategy.</p> | <p><b>LEADER’S PORTFOLIO</b><br/>           Cllr J Lewis</p>               |
| <p><b>Director of Communities, Housing &amp; Environment</b><br/>           2. Equalities (Communities and Service Provisions)</p>   | <p><b>COMMUNITIES</b><br/>           Cllr M Harland</p>                    |
| <p><b>Director of City Development</b><br/>           8. International and domestic inward economic investment<br/>           11. Culture</p>  | <p><b>ECONOMY, CULTURE &amp; EDUCATION</b><br/>           Cllr J Pryor</p> |

This page is intentionally left blank

## Co-Opted Members

Date: 28 June 2023

Report of: Head of Democratic Services

Report to: Scrutiny Board (Infrastructure, Investment & Inclusive Growth)

Will the decision be open for call in?  Yes  No

Does the report contain confidential or exempt information?  Yes  No

### Brief summary

- The Council's Constitution includes provision for the appointment of co-opted members to individual Scrutiny Boards.
- For those Scrutiny Boards where co-opted members have previously been appointed, such arrangements have usually been reviewed on an annual basis at the beginning of a new municipal year.
- This report provides guidance to the Scrutiny Board about the appointment of co-opted members. In addition to general provisions applicable to all Boards, there are also several specific legislative arrangements for certain co-opted members. Such cases are set out in the Council's Constitution and are also summarised within this report.

### Recommendations

- a) In line with the options available and information outlined in this report, members are asked to consider the appointment of co-opted members to the Scrutiny Board.

## **What is this report about?**

- 1 In most cases the appointment of co-opted members is optional and is determined by the relevant Scrutiny Board.
- 2 The Scrutiny Board Procedure Rules within the Council's Constitution outline the options available to Scrutiny Boards in relation to appointing co-opted members.
- 3 In general terms, Scrutiny Boards can appoint:
  - a) Up to five non-voting co-opted members for a term of office that does not go beyond the next Annual Meeting of Council; and/or,
  - b) Up to two non-voting co-opted members for a term of office that relates to the duration of a particular and specific scrutiny inquiry.
- 4 To assist the Scrutiny Board, this report sets out issues to consider when seeking to appoint a co-opted member.
- 5 As well as general provisions for co-opted members, applicable to all Boards, Article 6 of the Council's Constitution reflects the specific legislative arrangements that relate to Education representatives co-opted onto the Children and Families Scrutiny Board.

## **What impact will this proposal have?**

- 6 It is widely recognised that in some circumstances, co-opted members can significantly add value to the work of Scrutiny Boards and, where appropriate, facilitate co-operation between Scrutiny Boards.
- 7 The Scrutiny Board Procedure Rules make it clear that co-option would normally only be appropriate where the co-opted member has specialist skill or knowledge, which would be of assistance to the Scrutiny Board.
- 8 In considering the appointment of co-opted members, Scrutiny Boards should be satisfied that a co-opted member can use their specialist skill or knowledge to add value to the work of the Scrutiny Board. However, co-opted members should not be viewed as a replacement for professional advice from officers.
- 9 Co-opted members should be considered as representatives of a particular group of stakeholders. However, when seeking external input into the Scrutiny Board's work, consideration should always be given to other alternative approaches, such as the role of expert witnesses or use of external research studies, to help achieve a balanced evidence base.
- 10 When considering the appointment of a co-opted member for a term of office, Scrutiny Boards should be mindful of any potential conflicts of interest that may arise during the year in view of the Scrutiny Boards' wide-ranging terms of reference. To help overcome this, Scrutiny Boards may wish to focus on the provision available to appoint up to two non-voting co-opted members for a term of office that relates to the duration of a specific scrutiny inquiry.
- 11 The process for appointing co-opted members should be open, effective and carried out in a manner which seeks to strengthen the work of the Scrutiny Board. In doing so, due regard should also be given to any potential equality issues in line with the Council's Equality and Diversity Scheme.

## How does this proposal impact the three pillars of the Best City Ambition?

Health and Wellbeing

Inclusive Growth

Zero Carbon

12 The terms of reference of the Scrutiny Boards promote a strategic and outward looking Scrutiny function that focuses on the priorities set out in the Best City Ambition. A decision to co-opt members would be taken with the intention of adding value to the work of the Scrutiny Boards.

## What consultation and engagement has taken place?

Wards affected:

Have ward members been consulted?

Yes

No

13 The guidance surrounding co-opted members has previously been discussed by Scrutiny Chairs and it was agreed that individual Scrutiny Boards would consider the appointment of co-optees onto their respective boards.

## What are the resource implications?

14 Where applicable, any incidental expenses paid to co-optees will be met within existing resources.

## What are the key risks and how are they being managed?

15 When considering the appointment of a standing co-opted member for a term of office, members should be mindful of any potential conflicts of interest that may arise during the course of the year in view of the Scrutiny Boards' wide-ranging terms of reference.

## What are the legal implications?

16 Where additional members are co-opted onto a Scrutiny Board, such members must comply with the provisions set out in the Member's Code of Conduct as detailed within the Council's Constitution.

## Appendices

- None

## Background papers

- None

This page is intentionally left blank



## Performance Update City Development, Children and Families

Date: 28<sup>th</sup> June 2023

Report of: Directors of City Development, Children and Families

Report to: Infrastructure, Investment & Inclusive Growth Scrutiny Board

Will the decision be open for call in?  Yes  No

Does the report contain confidential or exempt information?  Yes  No

### Brief summary

This report provides a summary of performance against the strategic priorities for the council and city and other performance areas relevant to the Infrastructure, Investment & Inclusive Growth Scrutiny Board and in line with the Best City Ambition. ([link here](#))

This report covers quarter 4 / year-end 2022/23 Performance information (or latest available where quarter 4 data is not available).

Performance was previously reported to the Board in January 2023 (quarter 2 2022/23).

### Recommendations

- a) Members are recommended to note the performance information contained in the Appendix to this report and the issues which have been highlighted and consider if they wish to undertake further scrutiny work to support improvement over the coming year in any of these areas.

### What is this report about?

- 1 This report provides members with the opportunity to consider the performance information contained in the Appendix to this report and the issues which have been highlighted and consider if they wish to undertake further scrutiny work to support improvement over the coming year in any of these areas.

### What impact will this proposal have?

- 2 This is an information report and not a decision report, so it is not necessary to conduct an equality impact assessment. However, some of the data provided will link to wider issues of equality and diversity, and cohesion and integration, and there may be occasions when Scrutiny Board members will want to look more closely at these issues and may request further information to inform their investigations.

### How does this proposal impact the three pillars of the Best City Ambition?

Health and Wellbeing       Inclusive Growth       Zero Carbon

- 3 This report supports the 3 pillars by providing performance information for Infrastructure, Investment & Inclusive Growth that relates to the economic growth of a healthy city with high quality services. It demonstrates what action is being taken to affect performance (where relevant) and to allow the board to challenge the same and consider whether any further focus should be given to any particular area in supporting these pillars.

### What consultation and engagement has taken place?

Wards affected:

Have ward members been consulted?       Yes       No

- 4 This is an information report and as such does not need to be consulted on with the public. However, performance information is published on the council's website and is available to the public.

### What are the resource implications?

- 5 There are no specific resource implications from this report, although some performance indicators relate to financial and other value for money aspects.

### What are the key risks and how are they being managed?

- 6 There is a comprehensive risk management process in the council to monitor and manage key risks that could impact on delivery of the aims set out in the Best City Ambition. The provision of accurate and timely performance information assists the risk management process in functioning effectively, with some of the KPIs acting as 'early warning indicators' that a risk may be increasing in significance or about to occur.
- 7 Without a comprehensive set of performance indicators, regularly reported to the right stakeholders within the council, there is a risk that poor performance may not be identified, and corrective action not taken to address them. This could result in problems with service delivery and have an adverse impact against the Best City Ambition.

8 The council's Corporate Risk Register includes three risks directly linked to one or more of the KPIs summarised in this report:

- Insufficient Housing Growth
- Economic growth lag, increasing inequalities
- Transport issues: Keeping the city moving

### **What are the legal implications?**

9 Performance information is publicly available and is published on the council website. This report is an information update providing Scrutiny with a summary of performance for the strategic priorities within its remit and as such is not subject to call in.

## **Options, timescales and measuring success**

### **What other options were considered?**

10 N/A

### **How will success be measured?**

11 N/A

### **What is the timetable and who will be responsible for implementation?**

12 N/A

## **Appendices**

- Appendix 1 – Performance Report (Summary of Key Issues)

## **Background papers**

- Best City Ambition

This page is intentionally left blank

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

## BEST CITY AMBITION

The Intelligence and Policy team, working with colleagues across the council, will continue to strengthen the council's approach to performance reporting against the Best City Ambition (BCA), with the latest updates being reflected in reports to Scrutiny Boards and Executive Board alongside the Best City Ambition refresh later this year. Key Performance Indicators reported to this and other Scrutiny Boards are within the context of the BCA.

## ORGANISATIONAL KPIS

The following KPI is reported under the Council's Organisational Plan and is part of this Board's remit.

### 1. Planning Applications

- % of planning applications determined on time

| Indicator                                     | Target*                      | Q4 2021/22                                   | Q4 2022/23                                   | Change  |
|---|------------------------------|--|--|---|
| % of planning applications determined on time | Major: 60%<br>Non-Major: 70% | Major: 82.1%<br>Minor: 83.0%<br>Other: 89.1% | Major: 85.3%<br>Minor: 83.7%<br>Other: 89.9% | Major: +3.2pp<br>Minor: +0.7pp<br>Other: +0.8pp |

\*The target percentages are the Government's designation thresholds; these are the thresholds which the Government uses to decide if an authority should be designated as under-performing.

Performance against major applications in time (that are the largest and often the most strategically important applications to the City) has improved in comparison to the same period last year, which was already over the statutory determination targets. Performance on minors and others has remained steady, again significantly above the statutory performance targets. The service continues to streamline systems and processes in the interests of efficiency and timely decision making.

Historical Data:

|        | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Major  | 66.4%   | 67.7%   | 88.6%   | 93.6%   | 90.1%   | 91.0%   | 84.2%   | 82.3%   | 77.9%   | 75.0%   | 85.4%   |
| Minor  | 75.6%   | 76.5%   | 87.5%   | 89.2%   | 87.6%   | 84.3%   | 83.2%   | 79.9%   | 77.8%   | 67.3%   | 83.0%   |
| Others | 88.0%   | 85.7%   | 91.6%   | 93.5%   | 92.0%   | 88.1%   | 82.9%   | 86.7%   | 82.4%   | 72.2%   | 89.7%   |

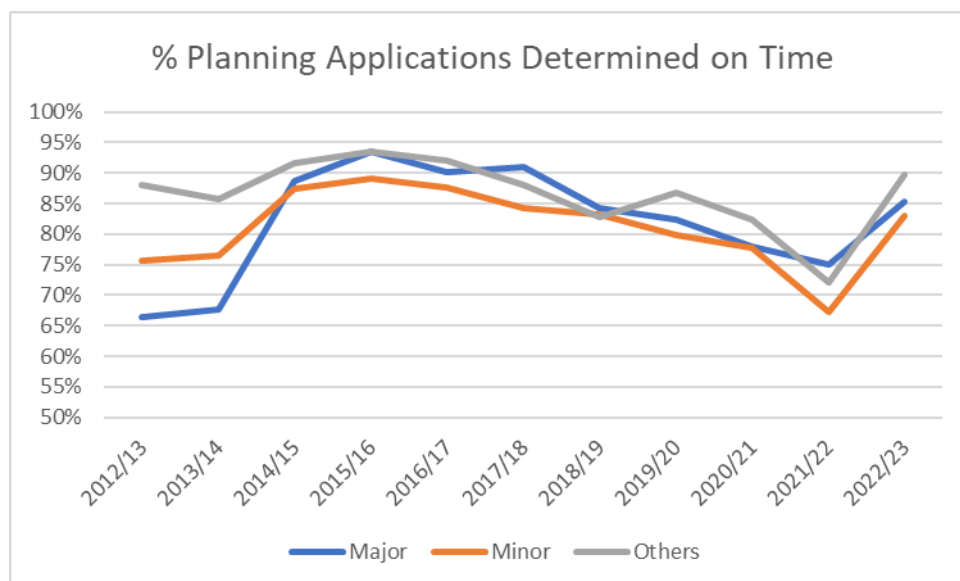
#### KEY

|  |                               |
|--|-------------------------------|
|  | Target met / on track         |
|  | Target not currently on track |
|  | Target not met                |
|  | No comparison to target       |

#### CHANGE

|  |                                |
|--|--------------------------------|
|  | Change in the right direction  |
|  | No change / no material change |
|  | Change in the wrong direction  |
|  | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**



## ADDITIONAL KPIS REQUESTED FOR SCRUTINY

The following KPIs are additional, not reported specifically under the BCA or Organisational Plans, but requested by Scrutiny. For each indicator, the data and explanatory narrative is shown and below this, historical data is given where this is available and relevant in showing trends.

### 2. Unemployment in Leeds

| Indicator             | Target   | Jan 2021 – Dec 2021 | Jan 2022 – Dec 2022 | Change                      |
|-----------------------|----------|---------------------|---------------------|-----------------------------|
| Unemployment in Leeds | Decrease | 5.6%                | 2.5%                | -3.1 percentage points (pp) |

The unemployment rate for January to December 2022 stood at 2.5% (10,300 working age people), which is a significant drop from 5.6% (22,100 working age people) from the same period the previous year.

The average unemployment rate across core cities was 4.6%, with both the West Yorkshire and the Yorkshire & Humber rate at 3.6%, matching the UK average of 3.6% over the January to December 2022 period.

The average change in unemployment rate across the core cities was -1.8pp for January to December 2022 from the same period the previous year, with Leeds having the second largest drop in unemployment rate at -3.1pp, behind Liverpool at -3.3pp. Newcastle showed -3.0pp, Manchester -3.0pp, Birmingham -2.5pp, Glasgow -0.5pp and Cardiff -2.7pp. Only Sheffield and Nottingham showed a rise in unemployment of 0.7pp and 1.3pp respectively.

West Yorkshire showed a reduction in unemployment rate of 1.4pp, which was slightly better than the Yorkshire & Humber and UK reduction in unemployment rate drop of 0.9pp between same period the previous year.

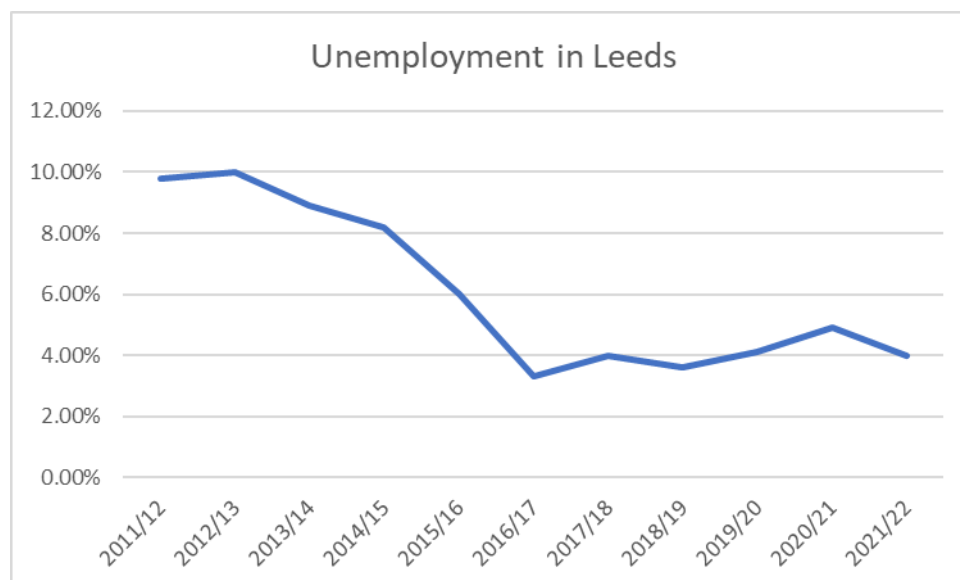
| KEY    | LATEST DATA                   |
|--------|-------------------------------|
| Green  | Target met / on track         |
| Yellow | Target not currently on track |
| Orange | Target not met                |
| Grey   | No comparison to target       |

| CHANGE |                                |
|--------|--------------------------------|
| Green  | Change in the right direction  |
| Yellow | No change / no material change |
| Orange | Change in the wrong direction  |
| Grey   | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

Historical Data:

| 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 9.80%   | 10.00%  | 8.90%   | 8.20%   | 6.00%   | 3.30%   | 4.00%   | 3.60%   | 4.10%   | 4.90%   | 4.00%   |



**3. Number of new business start-ups**

| Indicator              | Target   | Apr 21 – Mar 22 | Apr 22 – Mar 23 | Change |
|------------------------|----------|-----------------|-----------------|--------|
| New business start-ups | Increase | 4,654           | 4,950           | +296   |

This indicator reports business start-ups using figures from BankSearch which compiles information from Companies House and High Street Business Bank account openings data. The data is reported in calendar years.

(The business numbers reflect openings of first current accounts from banks’ small business product ranges. They represent ‘mainstream’ start-ups, i.e. businesses new to banking or businesses previously operated through a personal account. The data excludes businesses operating through personal accounts, those without banking relationships or those banking with other institutions.)

There were 1,294 start-ups registered in Q4 in Leeds, which is up from 1,214 over the Q4 period from the previous year.

For the year April 2022 to March 2023, there were 4,950 start-ups in Leeds, up from 4,654 covering the same period from the previous year – an increase of 6.3%.

Jan 2023 - 414

Feb 2023 - 370

Mar 2023 - 510

| KEY   | LATEST DATA                   |
|---|-------------------------------|
| <span style="background-color: #90EE90; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | Target met / on track         |
| <span style="background-color: #FFFF00; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | Target not currently on track |
| <span style="background-color: #FFA500; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | Target not met                |
| <span style="background-color: #D3D3D3; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | No comparison to target       |

| CHANGE                         |
|--------------------------------|
| Change in the right direction  |
| No change / no material change |
| Change in the wrong direction  |
| N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

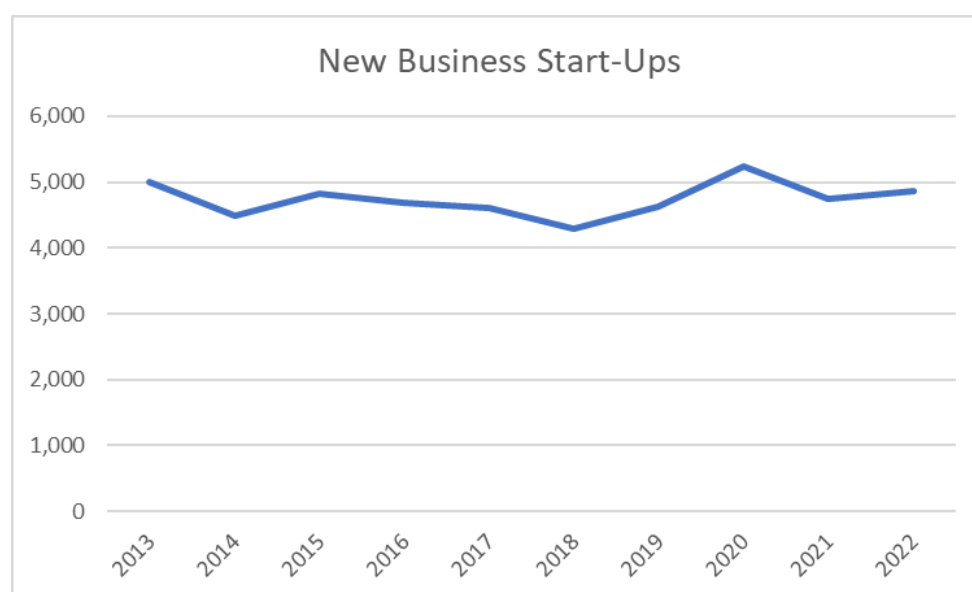
There have been 6.6% more businesses start-ups in Leeds during the first three months of this year compared with the corresponding period of last year, according to latest data from BankSearch. This growth rate ranks Leeds at 140 out of the 309 English districts.

In Leeds 510 new businesses started up in March 2023, 140 more than the previous month and 83 more than in March 2022. Gipton & Harehills saw the most start-ups; Kippax & Methley saw the least.

Leeds accounted for 17.5% of all start-ups across Yorkshire and The Humber.

Historical Data:

| 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 5,002 | 4,496 | 4,822 | 4,685 | 4,602 | 4,302 | 4,626 | 5,237 | 4,749 | 4,870 |



#### 4. Number of business scale ups

| Indicator           | Target   | 2020 | 2021 | Change |
|---------------------|----------|------|------|--------|
| Business scale ups* | Increase | 605  | 470  | -135   |

\* 3 years of 20% growth in turnover or employment

The annual business scale ups previous measure is no longer available and instead uses the data provided directly from the ONS Inter-Departmental Business Register which is now available by calendar year. Only limited companies with their registered addresses in Leeds (those registered elsewhere but with branches in Leeds are excluded) reporting over 20% growth in turnover or employment annually for three years are included. There is a reporting lag of over a year for this indicator due to delays in businesses submitting their final accounts for inclusion in the results. The most recent result for 2021 was released in February 2023. 2022 figures are anticipated in February 2024.

| KEY | LATEST DATA                   |
|-----|-------------------------------|
|     | Target met / on track         |
|     | Target not currently on track |
|     | Target not met                |
|     | No comparison to target       |

| CHANGE |                                |
|--------|--------------------------------|
|        | Change in the right direction  |
|        | No change / no material change |
|        | Change in the wrong direction  |
|        | N/A                            |



**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

The 2021 result of 470 result is made up of 160 businesses showing over 20% growth in employment and 310 businesses showing over 20% growth in turnover. 80 businesses showed over 20% growth in both employment and turnover.

The 2020 result of 605 is made up of 200 businesses showing over 20% growth in employment and 405 businesses showing over 20% growth in turnover.

The measure used for this Indicator changed a few years ago so a timeline comparison would not be valid.

## 5. Business survival rate

| Indicator            | Target   | 2020  | 2021  | Change                      |
|----------------------|----------|-------|-------|-----------------------------|
| 5-Year Survival Rate | Increase | 40.8% | 37.6% | -3.2 percentage points (pp) |

This annual indicator reports the number of new businesses still trading after 5 years. The data comes from Business Demography which is an annual publication produced from the Inter-Departmental Business Register (IDBR) and reported via the ONS.

There has been no new release since the last performance report to Scrutiny. The next release is anticipated in November 2023 for 2022 data.

The latest 5-year survival rate for Leeds stands at 37.6% (1,730 businesses out of 4,605 have survived since their birth in 2016). This is a 3.2pp drop from the 2020 5-year survival rate of 40.8%.

Only Manchester (-7.4pp) and Birmingham (-3.6pp) saw bigger drops in survival rates between 2020 and 2021 – with Belfast (+10pp), Nottingham (+3.4pp) and Newcastle (+3.2pp) showing the highest gain in 5-year survival rate.

Leeds ranked 7<sup>th</sup> of the core cities, with Belfast (44.8%) and Newcastle (40.1%) having the best 5-year survival rates and Liverpool (33.6%), Manchester (26.6%) and Birmingham (26.3%) presenting the lowest 5-year survival rates. In 2020 Leeds was ranked 3<sup>rd</sup> in the Core Cities group.

The UK average was 38% for 2021 – which was down 1.6pp from 39.6% in 2020. The Yorkshire and Humber region stood at 39% for 2021, which was down from 39.8% in 2020. The West Yorkshire average for 2021 was 38.9% - a drop from 40.3% in 2020.

Historical Data:

| 2015  | 2016  | 2017  | 2018  | 2019  | 2020  |
|-------|-------|-------|-------|-------|-------|
| 41.8% | 41.7% | 44.2% | 42.9% | 42.9% | 40.8% |

**KEY**

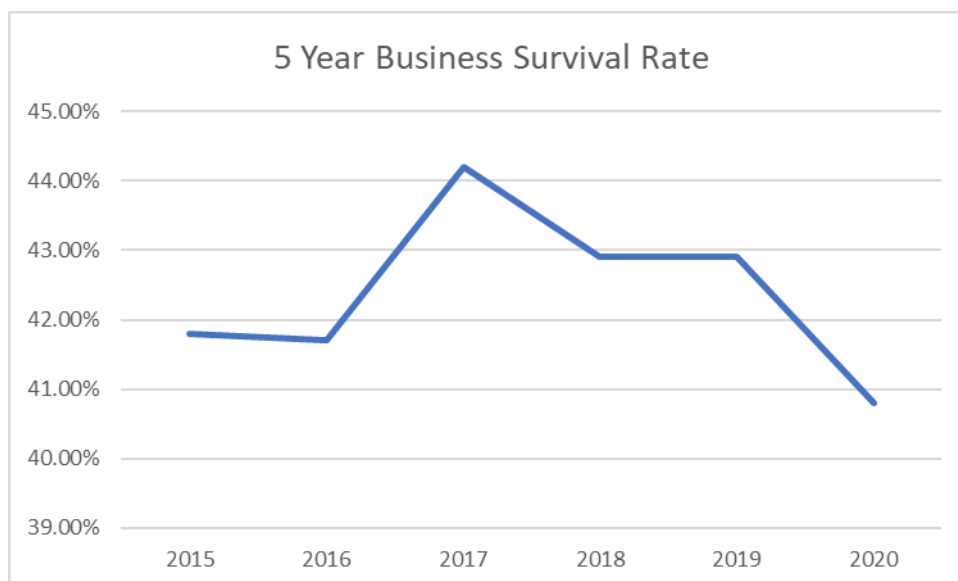
|  |                               |
|--|-------------------------------|
|  | Target met / on track         |
|  | Target not currently on track |
|  | Target not met                |
|  | No comparison to target       |

**LATEST DATA**

**CHANGE**

|  |                                |
|--|--------------------------------|
|  | Change in the right direction  |
|  | No change / no material change |
|  | Change in the wrong direction  |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**



**6. Growth in new homes in Leeds**

| Indicator                     | Target*       | Apr – Dec 2022 |
|-------------------------------|---------------|----------------|
| Newly built & converted homes | >=3,247 homes | 2,073 homes    |




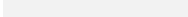
\* Core Strategy Selective Review target

The growth in new homes indicator is related to the Adopted Core Strategy target which was revised in 2019 and based on the Government’s standard methodology (at the time) alongside local housing and employment needs evidence. The Council is in the process of making further revisions to the Core Strategy and the housing requirement for the period to 2040 – this will need to reflect National Guidance and any changes arising from the Levelling Up and Regeneration Bill. This is currently at Committee stage in the House of Commons and there are proposals for national housebuilding targets to be advisory only. It is in this manner that the Council has thus far used such targets, corroborating them with local evidence. However, there is no news on whether the Government’s “urban uplift” which applies a 35% increase on targets to the Top 20 cities in the country (in order to help reach a national target of 300,000 homes per annum) is retained or not.

The Growth in new homes indicator shows those homes in Leeds which have been newly built or converted into residential properties. With the adoption of the new Core Strategy Selective Review (CSSR) in September 2019, an annual target of 3,247 new homes applies from 1st April 2017 to the 31st March 2033.

In Q3 2022/23, the gross building of completed dwellings is 740 units. Of these, 479 units were on brownfield (65%) and 261 (35%) on greenfield land. This represents a consistent return for Q3 (almost exactly the average return for the same period in last 4 years) and follows the completion of 799 units in Q2.

A return of 2,073 three-quarters of the way through the financial year is behind the position hoped for in order to meet the annual target of 3,247. However, a number of large sites remain under construction, some of which are anticipated to complete in Q4. In addition to processing building control returns, site visits will be undertaken and records reconciled

|   |                               |                                |
|---|-------------------------------|--------------------------------|
| <b>KEY</b>  | <b>LATEST DATA</b>            | <b>CHANGE</b>                  |
|  | Target met / on track         | Change in the right direction  |
|  | Target not currently on track | No change / no material change |
|  | Target not met                | Change in the wrong direction  |
|  | No comparison to target       | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

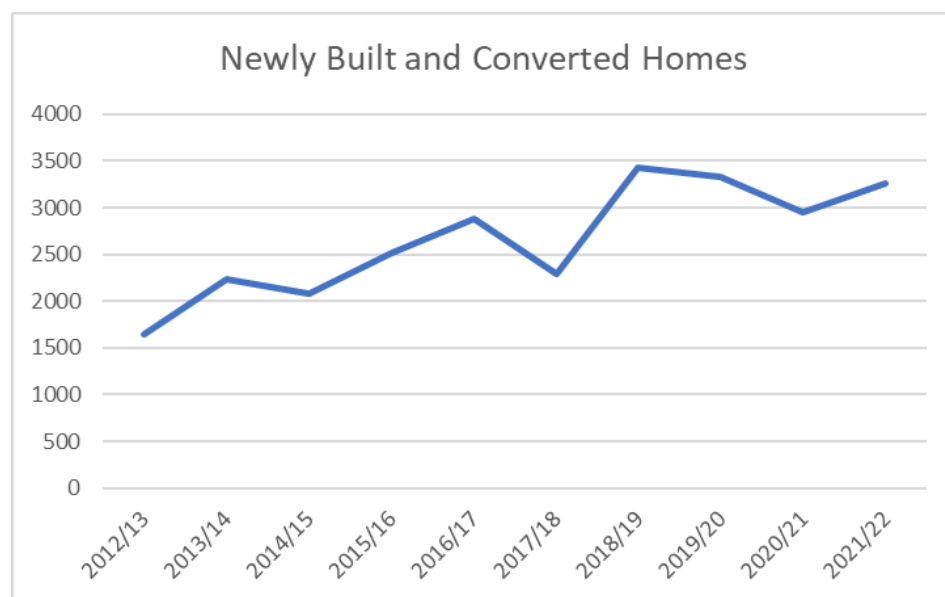
against the Local Land & Property Gazetteer and Council Tax register to ensure absolutely everything is captured in the end-of-year picture.

Planning approval activity in 2022/23 sees the housing land supply remain well in excess of requirement for five years' worth of supply. The 2022 SHLAA (Strategic Housing Land Availability Assessment) update published in December 2022 shows 24,246 units in the short term across 275 sites with deliverable supply for 7.3 years in the short term period. Sites under construction and with detailed planning permission equate to 6.1 years of supply with around 40% focussed in the city centre. Over 100 sites remain under construction across all locations and markets in the city. This represents a healthy pipeline of sites to contribute to delivery of new homes to the end of 2022/23 and beyond.

Construction data from building control returns in Q4 are still being processed with performance yet to be finalised.

Historical Data:

| 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1650    | 2235    | 2076    | 2516    | 2878    | 2289    | 3430    | 3333    | 2950    | 3264    |



## 7. Number of affordable homes delivered

| Indicator                       | Target*                            | Apr-Dec 2021 | Apr – Dec 2022 | Change |
|---------------------------------|------------------------------------|--------------|----------------|--------|
| Affordable homes (AH) delivered | >=434 AH<br>(+ 796 pa for backlog) | 331 homes    | 408 homes      | +77    |

\* Core Strategy Selective Review target

Similarly to the growth in new homes indicator above, with the adoption of the Core Strategy Selective Review (CSSR) at Full Council on the 11th September 2019, a new AH target applies from 1st April 2017 to the 31st March 2033. The new AH target increased from 1,158 to 1,230 annually, comprising the annual in-year need target for AH of 434 plus an additional annual requirement of 796 AH to contribute towards historic under-provision.

| KEY   | LATEST DATA                   |
|---|-------------------------------|
| <span style="background-color: #90EE90; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | Target met / on track         |
| <span style="background-color: #FFFF00; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | Target not currently on track |
| <span style="background-color: #FFA500; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | Target not met                |
| <span style="background-color: #D3D3D3; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | No comparison to target       |

| CHANGE                         |
|--------------------------------|
| Change in the right direction  |
| No change / no material change |
| Change in the wrong direction  |
| N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

Q3 2022/23 has seen the delivery of 143 affordable homes. This is a slight fall on the 154 delivered in the same quarter last year. Of the 143 delivered, 59 were delivered through S106, 75 by registered providers and 9 by LCC. The quarterly monitoring of the delivery of affordable housing by Registered Providers and partners which is undertaken by the Regeneration Team is showing some slippage of delivery into Q4 and beyond into 2023/24. Reasons given by partners for the delays include on-site delays and contractors going into liquidation. We are offering our support where needed and anticipate delivery will still occur, although later than forecast.




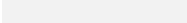
The current projected number of homes to be delivered under the Council Housing Growth Programme is 1,309 which includes new builds including extra care as well as acquisitions. Of these:

- 354 have been handed over to tenants
- 249 are in construction / being refurbished
- 249 homes are in development
- 457 are homes in feasibility/acquisition

The delivery of affordable housing presents a range of complex challenges in terms of land availability, procurement and viability. The Leeds Affordable Housing Growth Partnership Action Plan which was approved by Executive Board in September 2022 has now been finalised and approved via delegated authority. It was published on the Council's website in January and shared with partners who have been integral to its preparation. The Regeneration Team, Council Housing Growth Team and Registered Providers are now working collaboratively to implement the Action Plan.

The Council continues to work closely with the West Yorkshire Combined Authority, Registered Providers and developers to ensure that devolved funding available through the Brownfield Housing Fund (BHF) is utilised to support our strategic housing ambitions. In addition, the Council continues to utilise resources available such as commuted sums and Right to Buy receipts to support the delivery of affordable housing. Plans are in place to target BHF funding to unlock and accelerate several major brownfield sites, particularly in the city centre, to deliver homes in sustainable locations close to employment opportunities and a range of amenities. Several schemes have already been successful in securing this funding. In Q3, Yorkshire Housing secured £750,000 BHF for a 100% affordable housing 50-unit scheme in Armley. A further 100% affordable housing scheme to be delivered by 54North Homes at Railway Street also secured £1.5m BHF funding in Q3 and will also benefit from affordable housing commuted sums managed by the Council. This scheme will start on site in May 2023. Leeds has so far secured full approvals at FBC stage for £15.52m.

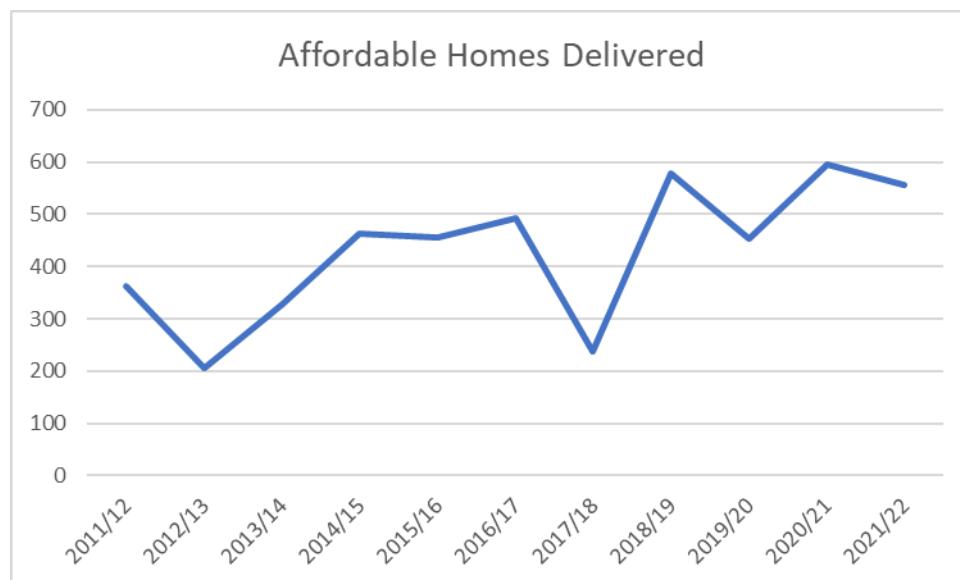
In addition, Mabgate Yard (Henry Boot) and Copperfields (Leeds City Council) have Outline Business Case approvals. Subject to FBC approval in due course, these schemes will in total secure a further £3.78m BHF funding and deliver 442 new homes, potentially including 205 affordable homes. Further applications in the pipeline could secure around £30m BHF funding and provide around 2,600 homes, bringing brownfield sites back into use, including potentially around 525 affordable homes.

|   |                               |                                |
|---|-------------------------------|--------------------------------|
| <b>KEY</b>  | <b>LATEST DATA</b>            | <b>CHANGE</b>                  |
|  | Target met / on track         | Change in the right direction  |
|  | Target not currently on track | No change / no material change |
|  | Target not met                | Change in the wrong direction  |
|  | No comparison to target       | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

Historical Data:

| 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 362     | 205     | 329     | 464     | 456     | 492     | 238     | 578     | 453     | 595     | 556     |



Note on the data:

The National Planning Policy Framework 2019 definition of Affordable Housing (“AH”) is housing for sale or rent, for those whose needs are not met by the market (including housing that provides a subsidised route to home ownership and/or is for essential local workers.

Examples of this can include products such as Social Rent, Affordable Rent, Buy to Rent, Intermediate Rent, Shared Ownership and Discounted Sale. The councils Core Strategy (Policy H5) states that the mix of affordable housing should be designed to meet the identified needs of households as follows:

- 40% affordable housing for Intermediate or equivalent affordable tenures<sup>1</sup>
- 60% affordable housing for Social Rented or equivalent affordable tenures

This indicator shows completed affordable homes (AH) which are ready for habitation and is calculated from a number of sources:

- Delivered as a condition of planning, i.e. via a Section 106 agreement.
- Affordable Housing Providers:
  - delivered by Registered Providers (RP)<sup>2</sup> from Homes England (HE) grant funding utilised for new build, acquisition and refurbishment schemes
  - delivered through Providers programmes with no grant funding input

<sup>1</sup> Intermediate or equivalent tenures. This is housing made available at below market rents or prices which are generally affordable to households in the lower quartile of earnings.

<sup>2</sup> A Registered Provider is registered with the Regulator of Social Housing so that they can provide social housing. They follow the Regulator of Social Housing’s rules about their financial affairs, constitution and management arrangements. Examples of Registered Providers include Yorkshire Housing, Leeds Federated Housing Association and Unity Housing Association.

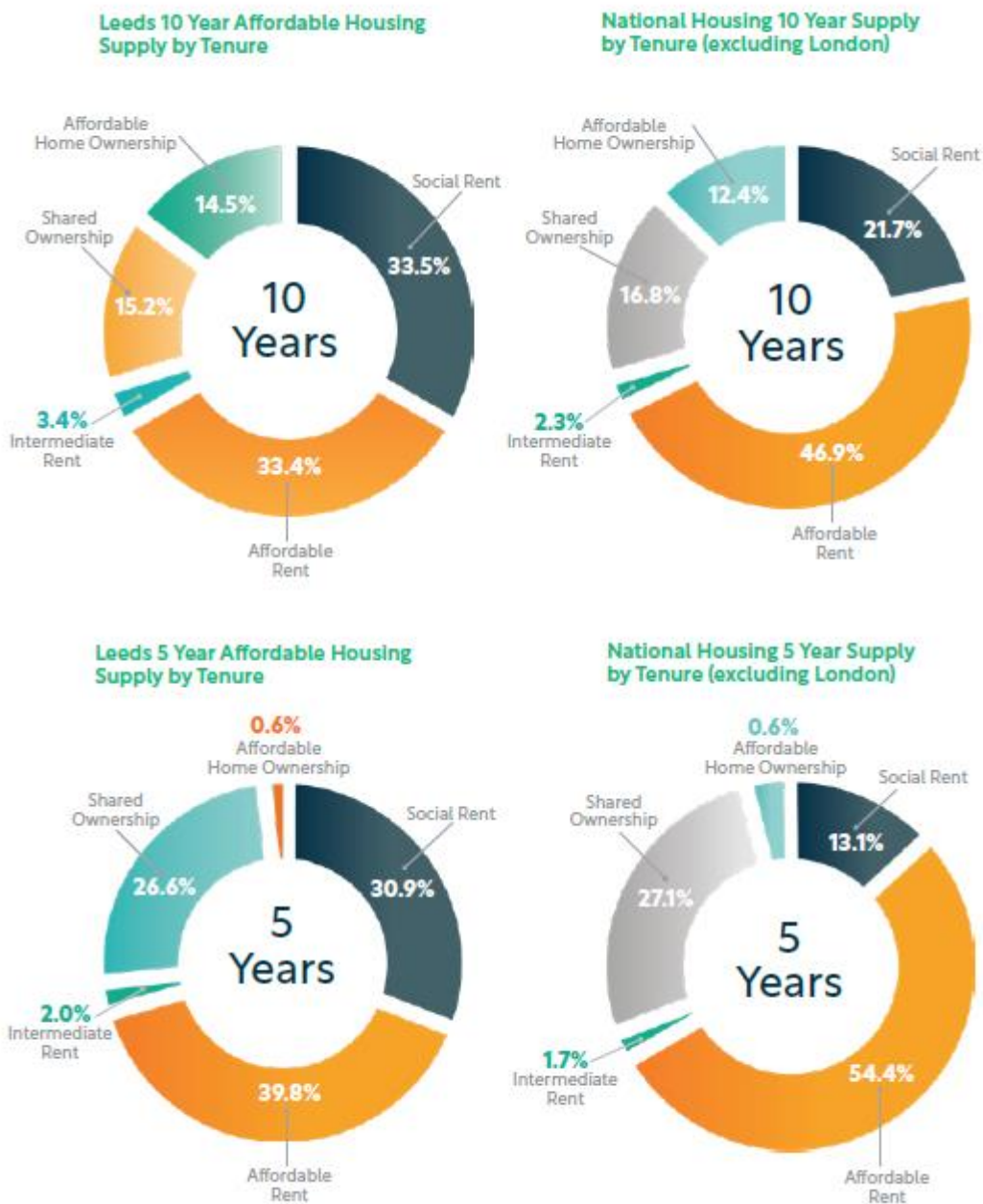
| KEY   | LATEST DATA                   |
|---|-------------------------------|
| <span style="background-color: #90EE90; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | Target met / on track         |
| <span style="background-color: #FFFF00; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | Target not currently on track |
| <span style="background-color: #FFA500; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | Target not met                |
| <span style="background-color: #D3D3D3; border: 1px solid black; display: inline-block; width: 20px; height: 10px;"></span> | No comparison to target       |

| CHANGE                               |                                |
|--------------------------------------|--------------------------------|
| <span style="color: green;">▲</span> | Change in the right direction  |
| <span style="color: black;">▬</span> | No change / no material change |
| <span style="color: red;">▼</span>   | Change in the wrong direction  |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

- delivered with support from the Right to Buy (RtB) Replacement Programme by affordable housing providers for new build, acquisition and refurbishment schemes
- Leeds City Council:
  - delivered through the Housing Revenue Account (HRA) new build programme
  - delivered through HE grant funding used for new build, acquisition and refurbishment schemes
  - delivered by the council via RtB grant funding and used for new build, acquisition and refurbishment schemes.

Please see below infographic showing the Leeds and National affordable housing supply by tenure over 5 and 10 years:



| KEY   | LATEST DATA                   |
|---|-------------------------------|
| <span style="background-color: #90EE90; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | Target met / on track         |
| <span style="background-color: #FFFF00; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | Target not currently on track |
| <span style="background-color: #FFA500; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | Target not met                |
| <span style="background-color: #D3D3D3; border: 1px solid black; display: inline-block; width: 15px; height: 10px;"></span> | No comparison to target       |

| CHANGE                               |                                |
|--------------------------------------|--------------------------------|
| <span style="color: green;">→</span> | Change in the right direction  |
| <span style="color: grey;">→</span>  | No change / no material change |
| <span style="color: red;">→</span>   | Change in the wrong direction  |
| N/A                                  | No comparison to target        |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

**8. Residential developments built to required accessible and adaptable (A&A) standards**

| Indicator  | Target*          | Q3 2022/23   | Q4 2022/23   | Change                          |
|--|------------------|--|--|---------------------------------|
| % of planning permissions approved that are H10 new build homes. | 30% A&A<br>2% WC | M4(2): 1,005<br>Homes (50.2%)<br>M4(3): 46<br>Homes (2.3%) | M4(2): 571<br>Homes (34.2%)<br>M4(3): 40<br>Homes (2.4%) | M4(2): -16.0pp<br>M4(3): +0.1pp |

Monitoring of approvals for planning permission reveals that Policy H10 targets for both M4(2) 'accessible and adaptable dwellings' and M4(3) 'wheelchair user dwellings' are currently being met.

This relates to recording of liable schemes for the development of new dwellings of 2 or more dwellings (new build developments only - excludes conversions, change of use, care homes and student accommodation).

In Q4 2022/23, the approval of 571 homes meeting the requirements of M4(2) exceeds the target of 30%.

Approvals of M4(3) liable units met the target provision at 2.4%.

Policy H10 has only recently been adopted and so historical data is not available for this KPI.





**9. Progress 8 score for Leeds at the end of Key Stage 4 (end of year 11)**

| Indicator   | Target | Q4 2021/22 Result    | Change |
|---|--------|----------------------|--------|
| Progress 8 score at the end of Key Stage 4 (end of year 11) | N/A    | +0.12<br>(confirmed) | -      |

The DfE released confirmed data on 2<sup>nd</sup> February 2023.

Leeds' result of +0.12 places the local authority 33rd of 151 local authorities, in quartile band A. Leeds' performance is above all comparator groups: England, -0.03; statistical neighbours, -0.13; core cities, -0.10; Yorkshire and The Humber, -0.07.

Progress 8 compares pupils' achievement - their Attainment 8 score - with the average Attainment 8 score of all pupils nationally who had a similar starting point (or 'prior attainment'), calculated using assessment results from the end of primary school. It is designed to measure how much progress each student has made from Year 6 to Year 11. The average Progress 8 score of all secondary schools nationally is close to zero. Schools with a Progress 8 score of below -0.5 are not achieving the minimum standard expected by the Government; a score of +0.5 or above shows that pupils in that school are making well above the expected level of progress. Progress 8 is a 'relative measure'; it shows how cohorts have performed in relation to pupils nationally in a single academic year. Figures should not be compared between years because the result shows how pupils within the local authority performed in relation to the national score, but not whether performance has improved from the previous year.

|   |                               |                                |
|---|-------------------------------|--------------------------------|
| <b>KEY</b>  | <b>LATEST DATA</b>            | <b>CHANGE</b>                  |
|  | Target met / on track         | Change in the right direction  |
|  | Target not currently on track | No change / no material change |
|  | Target not met                | Change in the wrong direction  |
|  | No comparison to target       | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

Historical Data:

(Progress 8 started in 2015/16 and wasn't reported for the periods 2019/20 and 2020/21.)

| 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20      | 2020/21      |
|---------|---------|---------|---------|--------------|--------------|
| +0.06   | +0.07   | -0.02   | +0.03   | Not reported | Not reported |

**10. Number of people killed or seriously injured (KSI) in road traffic collisions**

| Indicator  | Jan 2022 – Mar 2022 | Jan 2023 – Mar 2023 | Change |
|--|---------------------|---------------------|--------|
| People KSI in road traffic collisions                  | 133 people          | 122 people          | -11    |
| Children & young people KSI in road traffic collisions | 17 people           | 16 CYP              | -1     |

Between January and March 2023 across all road users there were 122 people killed or seriously injured in Leeds, which compares with 133 in the same period in 2022. On average, between 2015 and 2019, there were 106 people killed or seriously injured each year, between January and March.

Between January and March 2023, 16 children and young people were killed or seriously injured in road traffic collisions in Leeds, which compares with 17 in the same period in 2022. On average, between 2015 and 2019, there were 10 children and young people killed or seriously injured each year, between January and March.




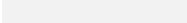
In October 2021, Leeds City Council adopted the Connecting Leeds Transport Strategy signalling a step change in approach to travel. It included the following bold ambition: By 2040 no one will be killed or suffer serious injuries on roads in Leeds. We call this Vision Zero. The Leeds Safe Roads Partnership then developed the Vision Zero 2040 strategy which outlines the existing and emerging issues facing the city and explains how to attain this ambition there is a need to take an entirely new approach.

The Leeds Vision Zero 2040 Strategy (adopted 21<sup>st</sup> September 2022) and first Action Plan (2022-2025) was launched on 20<sup>th</sup> October 2022. Further details of the strategy were provided in the last performance report to this Board.

Progress is being made on Vision Zero tracker for delivery of the Action Plan and this is due to be reported in December 2023. Expert Panel discussion will take place to review assessment criteria for ranking infrastructure spend and means of effecting behaviour change to reduce speeding.

At a West Yorkshire level, the Vision Zero Board chaired by Deputy Mayor Alison Lowe and the Vision Zero Executive (officer) Group continue to meet, overseeing the roll out of and working towards the Vision Zero targets and principles by all the partners involved.

A notable piece of work in recent weeks has been the completion of the strategic outline business case to secure £5.6m funding for West Yorkshire road safety schemes; this is on schedule to be approved by WYCA's Combined Authority meeting in July 2023.

|   |                               |                                |
|---|-------------------------------|--------------------------------|
| <b>KEY</b>  | <b>LATEST DATA</b>            | <b>CHANGE</b>                  |
|  | Target met / on track         | Change in the right direction  |
|  | Target not currently on track | No change / no material change |
|  | Target not met                | Change in the wrong direction  |
|  | No comparison to target       | N/A                            |



**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

A cross partner communications group has also been established to coordinate coverage of the work of the various road safety groups and to encourage adoption of safe use of the public highway. Influencing travel behaviour will be key going forward.

A very positive move in recent months has been the adoption of a new approach to the deployment of safety cameras. This will soon see Leeds City Council installing the first permanent average-speed cameras in West Yorkshire, which will be located on the A6120 Outer Ring Road and the A647 Stanningley Bypass, and form part of the Connecting West Leeds scheme.

The speed cameras are being installed as part of a wider strategy which has been created by the West Yorkshire Safety Camera Partnership, consisting of local authorities across West Yorkshire and West Yorkshire Police. The strategy works to recognise ‘high risk’ locations, either where speed-related casualties have happened or there is clear evidence of speeding.

Since the strategy’s launch in February 2023, the council have reviewed some of Leeds’ busiest roads, which has resulted in the A6120 Outer Ring Road and A647 Stanningley Bypass receiving support for the introduction of average speed camera enforcement.

The Influencing Travel Behaviour team have delivered engagement events throughout Q4. The Big Walk and Wheel had engagement with 6 schools where 90 bikes were registered; The first engagement event with Deliveroo riders was held on 25th January 2023, focusing on road safety; Operation SNAP (an initiative to educate and prosecute drivers using footage supplied by the public) and Bike Register. More engagement is currently being planned.





Road safety training school-based lessons have been delivered to 5,554 pupils in 37 schools.

Bikeability Training has been delivered to 4,506 pupils in 76 schools.

Note on the data:

In April 2021, West Yorkshire Police (WYP) changed the system being used to record road traffic collisions. The system now being used, called CRASH, automatically assigns a severity classification to each casualty according to the injuries recorded by the reporting Police Officer, whereas the previous system allowed the reporting officer to specify the severity directly. Where CRASH has been previously rolled out elsewhere in the country, there has generally been a significant increase in the proportion of reported casualties which are classified as serious. This seems to be being replicated across West Yorkshire. We will continue to review the data with colleagues at WYP and the West Yorkshire councils.

The new system ensures a more consistent classification of severity but raises issues with presenting long terms trends in the numbers of casualties of different severities. To address this, the Department for Transport has published datasets in which the casualty severities have been adjusted to account for the change to the new system, and the DfT recommends that the adjusted data be used when making long-term comparisons. Adjusted data is only available as far back as 2004. The data presented above uses the adjusted data for 2015 to 2020, which is higher than data previously reported for these periods.

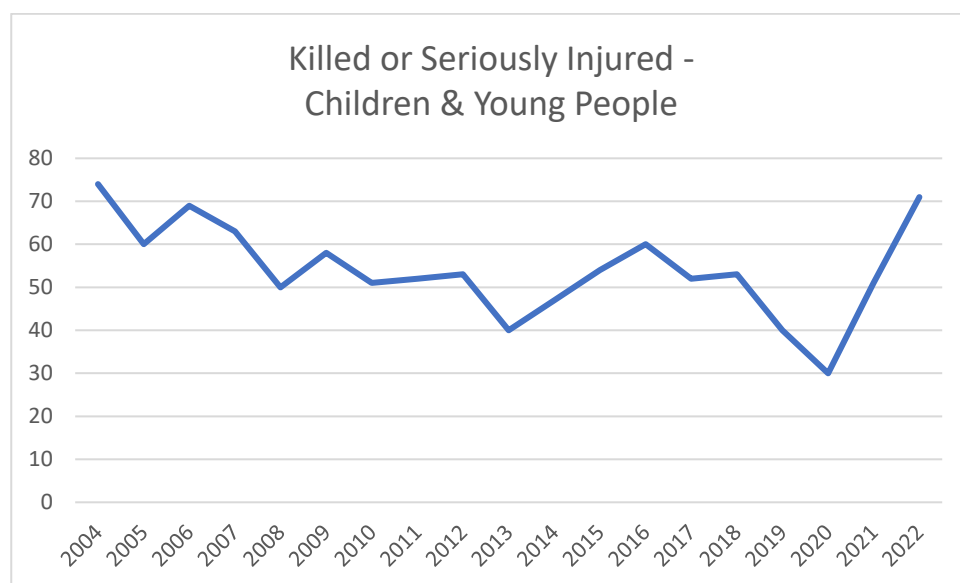
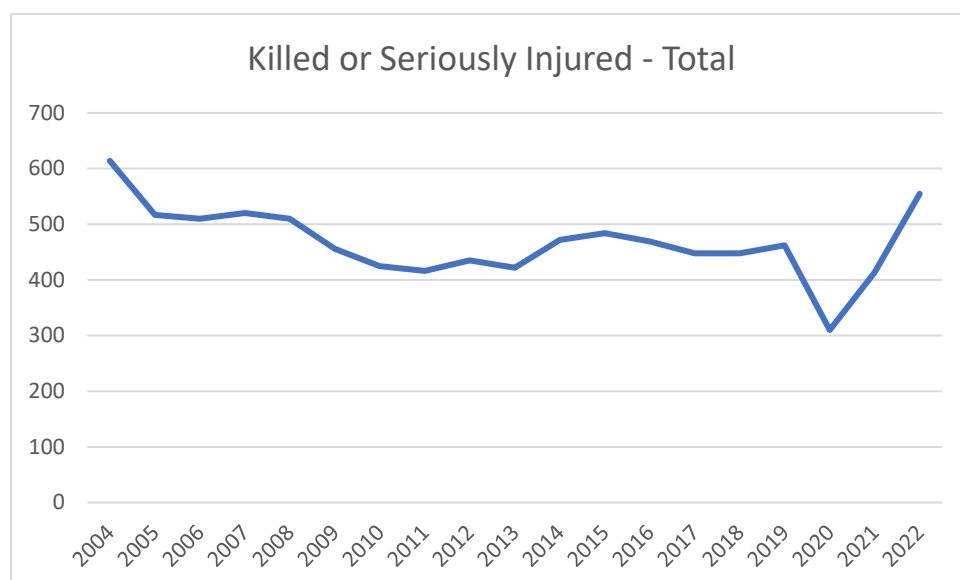
|   |                               |                                |
|---|-------------------------------|--------------------------------|
| <b>KEY</b>  | <b>LATEST DATA</b>            | <b>CHANGE</b>                  |
|  | Target met / on track         | Change in the right direction  |
|  | Target not currently on track | No change / no material change |
|  | Target not met                | Change in the wrong direction  |
|  | No comparison to target       | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

Historical Data:

|               | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012  | 2013 |
|---------------|------|------|------|------|------|------|------|------|-------|------|
| Total         | 614  | 517  | 510  | 520  | 510  | 456  | 425  | 416  | 435   | 422  |
| Children / YP | 74   | 60   | 69   | 63   | 50   | 58   | 51   | 52   | 53    | 40   |
|               | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022* |      |
| Total         | 472  | 484  | 469  | 448  | 448  | 462  | 310  | 413  | 555   |      |
| Children / YP | 47   | 54   | 60   | 52   | 53   | 40   | 30   | 51   | 71    |      |

\*2022 data is provisional



**KEY**

|  |                               |
|--|-------------------------------|
|  | Target met / on track         |
|  | Target not currently on track |
|  | Target not met                |
|  | No comparison to target       |

**LATEST DATA**

|  |                               |
|--|-------------------------------|
|  | Target met / on track         |
|  | Target not currently on track |
|  | Target not met                |
|  | No comparison to target       |

**CHANGE**

|  |                                |
|--|--------------------------------|
|  | Change in the right direction  |
|  | No change / no material change |
|  | Change in the wrong direction  |
|  | N/A                            |

**APPENDIX 1 – PERFORMANCE SUMMARY FOR THE  
INFRASTRUCTURE, INVESTMENT & INCLUSIVE GROWTH SCRUTINY BOARD  
(QUARTER 4 2022/23 OR LATEST AVAILABLE DATA)**

**11. Satisfaction with a range of transport services**

| Indicator                            | Target   | 2020/21       | 2021/22        | Change         |
|--------------------------------------|----------|---------------|----------------|----------------|
| Satisfaction with transport services | Increase | 6.6 out of 10 | 6.5 out of 10* | -0.1 out of 10 |

\*excluding information

Data for this indicator is provided by the West Yorkshire Combined Authority (WYCA) from the annual Tracker Survey. The survey data is collected from around 1,500 participants across West Yorkshire with 300 being resident in Leeds, however, an additional 300 Leeds' surveys are commissioned making a total of 600 people surveyed meaning an overall West Yorkshire sample size of 1,800 individuals. The result is reported as a score out of 10.

The latest survey was conducted during the months of January and February 2022 for the period 2021/22. 2022/23 data is not yet available.

There have been some slight changes to the survey. Previously, satisfaction with transport information was included in the overall satisfaction figure but due to changes in the wording on the survey, this element is no longer specifically covered.

Historical Data:

| 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|---------|---------|---------|---------|
| 6.70    | 5.80    | 6.60    | 6.50    |

**12. City Centre Footfall**

| Indicator   | Target | March 2019         | March 2023         | Change |
|---|--------|--------------------|--------------------|--------|
| (Monthly Number of Visitors / % Change on same month in 2019) | N/A    | 4,494,255 visitors | 3,742,115 visitors | -16.7% |

City centre footfall for March 2023 is down 16.7% compared with March 2019 but up 2.4% compared with March 2022.

Comparing with the pre-pandemic position, the trend has continued with weekends performing better than weekdays as people work from home. Weekend footfall is down by only around 3% on pre-pandemic levels.

| KEY   | LATEST DATA                   |
|---|-------------------------------|
| <span style="display: inline-block; width: 20px; height: 10px; background-color: #90EE90; border: 1px solid black;"></span> | Target met / on track         |
| <span style="display: inline-block; width: 20px; height: 10px; background-color: #FFFF00; border: 1px solid black;"></span> | Target not currently on track |
| <span style="display: inline-block; width: 20px; height: 10px; background-color: #FFA500; border: 1px solid black;"></span> | Target not met                |
| <span style="display: inline-block; width: 20px; height: 10px; background-color: #D3D3D3; border: 1px solid black;"></span> | No comparison to target       |

| CHANGE                         |
|--------------------------------|
| Change in the right direction  |
| No change / no material change |
| Change in the wrong direction  |
| N/A                            |

This page is intentionally left blank

## Sources of work for the Scrutiny Board

Date: 28 June 2023

Report of: Head of Democratic Services

Report to: Scrutiny Board (Infrastructure, Investment & Inclusive Growth)

Will the decision be open for call in?  Yes  No

Does the report contain confidential or exempt information?  Yes  No

### Brief summary

This report provides information and guidance about potential sources of work and areas of priority within the Scrutiny Board's terms of reference.

In consultation with the relevant Directors and Executive Board Members, the Scrutiny Board is requested to consider and discuss potential areas of work for the Board for the forthcoming municipal year.

### Recommendations

- a) Members are requested to reflect on the information and guidance provided within this report when considering potential areas for scrutiny for the forthcoming municipal year.

## **What is this report about?**

- 1 Scrutiny Boards are responsible for ensuring that their work programme prioritises issues where the Board can add strategic value, challenge service performance and/or respond to issues of significant public interest.
- 2 Scrutiny can also provide a valuable mechanism through which to consult members about new policy initiatives and as such pre-decision scrutiny continues to be encouraged.
- 3 To assist the Scrutiny Board in effectively managing its workload for the forthcoming municipal year, this report provides information and guidance on potential sources of work and areas of priority within the Board's terms of reference.

## **Key sources of information**

### Best City Ambition

- 4 The Best City Ambition was adopted in February 2022 and sets out the long-term vision for the city with a strong emphasis on the importance of partnership working.
- 5 The Best City Ambition focuses on tackling poverty and inequality, through activity that prioritises the three 'pillars' of health and wellbeing, inclusive growth and zero carbon. It also identifies four 'breakthrough priorities,' which will be the focus of cross-cutting, collaborative project teams.
- 6 The Council's approach to performance management is being reviewed following the adoption of the Best City Ambition and will therefore be a matter for consideration by the five Scrutiny Boards over the course of 2023/24 and beyond.
- 7 The Best City Ambition is attached as Appendix 1 for information.

### Performance Data

- 8 Performance monitoring remains a key element of the Scrutiny Boards' work and is also a valuable source of information to help identify issues that may warrant further scrutiny. The most recent performance data is included as a separate agenda item. This provides the Board with a summary of performance against the strategic priorities that are relevant to the Board's remit – although as noted above this is subject to ongoing review following the adoption of the Best City Ambition.

### Financial Information

- 9 All Scrutiny Boards are consulted annually on the Council's initial budget proposals in accordance with the Council's Budget and Policy Framework. This is undertaken in conjunction with a review of the in-year financial health of the authority.
- 1 The 2023/24 budget proposals were agreed by Full Council in February 2023. The Scrutiny Board may wish to consider progress against the delivery of those proposals. The 2023/24 Revenue Budget and Council Tax report considered by full council can be found here: [1 FINAL Full Council Final Budget 2023-24 with appendices 23-02-13.pdf \(leeds.gov.uk\)](#) In January 2023 the five Leeds City Council Scrutiny Boards produced a response to the 2023/24 budget proposals, which is included in the full Council report (link above) at Appendix 3.

- 2 Maintaining an overview of the Council’s financial health is also a key element of the Scrutiny Board’s work and the Board may wish to receive further financial health updates during the municipal year.

### Other sources of Scrutiny work

- 3 Other common sources of work include referrals to scrutiny, Call In requests and other corporate requests. The Scrutiny Board is required to be formally consulted during the development of key policies which form part of the council’s Budget and Policy Framework.

### Methods of working

- 4 Each Scrutiny Board has planned to hold eight formal or ‘consultative’<sup>1</sup> meetings throughout this municipal year.
- 5 Whilst the decision to hold any additional meetings is left to the discretion of each Board, historically Scrutiny Boards have also adopted other methods of evidence gathering outside of the public meeting setting, such as site visits and working group meetings.
- 6 Working groups comprise of Members of a particular Scrutiny Board who are appointed to carry out specific tasks on behalf of the Board. Suitable tasks for a working group may involve Members meeting on their own (for example for the purposes of developing reports and recommendations in connection with an ongoing Inquiry or terms of reference for a future Inquiry). Alternatively, they may entail activities which cannot realistically be undertaken within the confines of a formally convened Scrutiny Board meeting.
- 7 In all cases, the primary purpose of a working group is to obtain and/or develop information and to report back to a formally convened meeting of the Scrutiny Board. A working group cannot discharge the primary purpose of a Scrutiny Board i.e. it cannot undertake Inquiries independently from its parent Scrutiny Board, issue reports/recommendations (other than to its parent Scrutiny Board) or in any way present itself to a third party as representing the views of the parent Scrutiny Board.
- 8 As set out within the Vision for Scrutiny, the Board must also remain mindful of the resource implications associated with the use of site visits and working group meetings when determining its work programme.

### **What impact will this proposal have?**

- 9 The information and guidance presented within this report focuses on potential sources of work and areas of priority within the Scrutiny Board’s terms of reference. This aims to assist Members when considering potential areas of scrutiny work for the forthcoming municipal year.

### **How does this proposal impact the three pillars of the Best City Ambition?**

Health and Wellbeing

Inclusive Growth

Zero Carbon

- 10 The terms of reference of the Scrutiny Boards promote a strategic and outward looking Scrutiny function that focuses on the priorities of the Best City Ambition. The Boards are asked to consider proposed items of business within this context.

---

<sup>1</sup> Consultative meetings are held remotely and webcasted live to enable public access. However, they are not a public meeting held in accordance with the Local Government Act 1972.

## What consultation and engagement has taken place?

Wards affected:

Have ward members been consulted?  Yes  No

11 To enable Scrutiny to focus on strategic priorities, it is recognised that each Board needs to establish an early dialogue with those Directors and Executive Board Members whose remits are aligned to that of the Scrutiny Board. The Vision for Scrutiny also states that Scrutiny Boards should seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources prior to agreeing items of work.

## What are the resource implications?

12 The Vision for Scrutiny<sup>2</sup>, agreed by full Council, recognises that like all other Council services, resources to support the Scrutiny function are under considerable pressure and that requests from Scrutiny Boards cannot always be met. Consequently, when establishing their work programmes Scrutiny Boards should:

- a) Seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources;
- b) Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue;
- c) Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within an agreed time frame.

## What are the key risks and how are they being managed?

13 There are no risk management implications relevant to this report.

## What are the legal implications?

14 This report has no specific legal implications.

## Appendices

- Appendix 1: Best City Ambition

## Background papers

- None

---

<sup>2</sup> This forms part of Article 6 within the Council Constitution. Page 56



# Leeds Best City Ambition



## Tackling Poverty and Inequality

Health and Wellbeing ● Inclusive Growth ● Zero Carbon



The Best City Ambition is our overall vision for the future of Leeds

At its heart is our mission to tackle poverty and inequality and improve quality of life for everyone who calls Leeds home.

Our Three Pillars are at the centre of the Best City Ambition. They capture the things that will make the biggest difference to improving people's lives in Leeds – and many of the big challenges we face and the best opportunities we have relate to all three.

The Best City Ambition aims to help partner organisations and local communities in every part of Leeds to understand and support the valuable contribution everyone can offer – no matter how big or small – to making Leeds the Best City in the UK.



# TEAM LEEDS

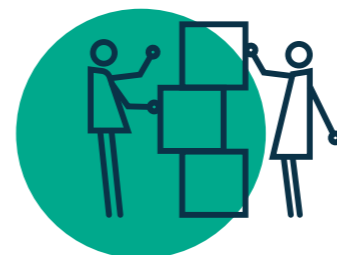
Everyone in Leeds coming together to play their part is how we will achieve our ambitions

We want to build Team Leeds – made up of the people who live or work here, and those who champion the city nationally and internationally.

Team Leeds is about supporting one another to make Leeds the best it can be. It is about sharing ideas and learning, working

in genuine partnership, being ambitious about our collective social and environmental impact, and organisations sharing their resources and assets as we work towards common goals.

We will continue to adopt the following ways of working to drive a Team Leeds approach:



Building mutual respect and understanding through co-production and co-design



Shifting power to citizens through vibrant and sustainable community social infrastructure, and tackling systemic inequalities



Being evidence-led, ambitious and optimistic for the future of Leeds – fostering innovation, creativity and a learning culture in a digital world



Recognising the impact of society and our economy on the health of people in Leeds at different stages of their lives



Everyone playing their part – businesses and public institutions recognising their responsibilities and investing in social entrepreneurship



Investing in prevention and using asset-based approaches to build community capacity, focusing on what people can do not what they can't.

# We will achieve our mission by

focusing on improving outcomes across the Three Pillars of the Best City Ambition.

# Health and Wellbeing

In 2030 Leeds will be a healthy and caring city for everyone: where those who are most likely to experience poverty improve their mental and physical health the fastest, people are living healthy lives for longer, and are supported to thrive from early years to later life.



# Zero Carbon

In 2030 Leeds will have made rapid progress towards carbon neutrality, reducing our impact on the planet and doing so in a fair way which improves standards of living in all the city's communities.

# Inclusive Growth

In 2030 Leeds will have an economy that works for everyone, where we work to tackle poverty and ensure that the benefits of economic growth are distributed fairly across the city, creating opportunities for all.



# Health and Wellbeing



In 2030 Leeds will be a **healthy and caring city for everyone**: where those who are most likely to experience poverty improve their mental and physical health the fastest, people are living healthy lives for longer, and are supported to thrive from early years to later life.

To realise this ambition, Team Leeds will focus on:



Investing to ensure better and more equal access to essential services in health and learning, developed with and accessible for every community across Leeds.



Ensuring children in all areas of the city have the best start in life and enjoy a healthy, happy and friendly childhood.



Delivering a safe and welcoming city for people of all ages and from all communities in which residents feel more secure and have good friends.



Enabling every community in the city to have safe connected spaces, streets and paths to access a local park or green space, providing somewhere to be active and to play, helping to improve mental and physical health across all ages.



Working with housing providers, landlords, tenants and communities to improve poor quality housing, so everyone can have a home which supports good health, wellbeing and educational outcomes.



**Inclusive Growth**

**In 2030 Leeds will have an economy that works for everyone**, where we work to tackle poverty and ensure that the benefits of economic growth are distributed fairly across the city, creating opportunities for all.

To realise this ambition, Team Leeds will focus on:



Ensuring young people and those changing career in later life have the skills and job opportunities which enable them to realise their potential and thrive.



Our businesses and social enterprises being innovative, creative, ambitious and connected to the local community they are in, with access to the skills they need to boost productivity and succeed.



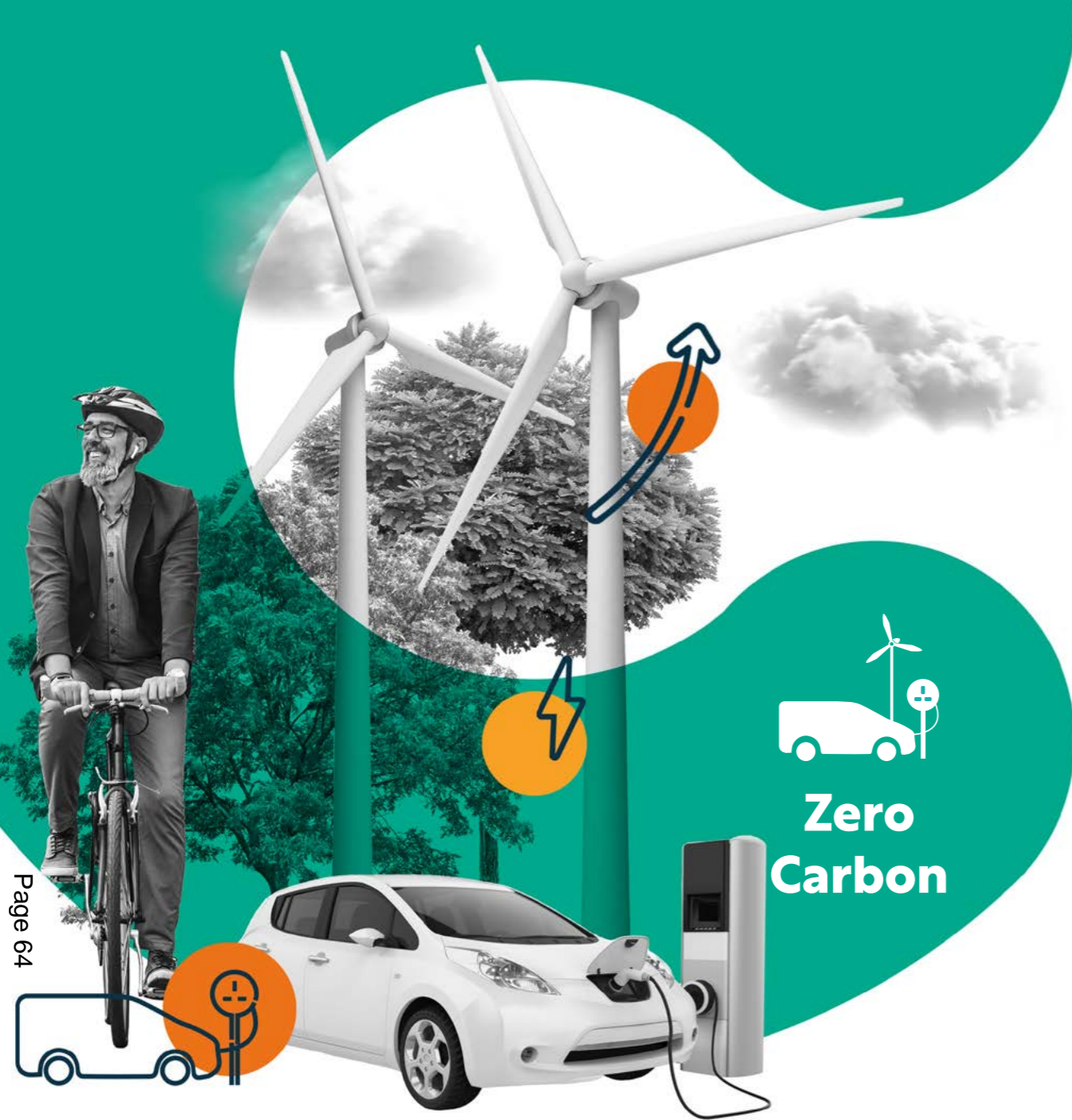
Understanding that place matters, and positive identity, culture, heritage and pride in our communities are vital assets in a sustainable future for the city and its local centres.



Growing cross-city research capacity and making Leeds a test bed for innovation and new technologies, including in healthcare and the delivery of a just transition to net zero.



Leeds being an outward looking global city with our people and businesses operating on the world stage, mindful of our impact on the planet and addressing the biggest societal challenges of our time, and where we welcome inward investors that share our values.



**Zero Carbon**

**In 2030 Leeds will have made rapid progress towards carbon neutrality, reducing our impact on the planet and doing so in a fair way which improves standards of living in all the city's communities.**

To realise this ambition, Team Leeds will focus on:



Delivering a low-carbon and affordable transport network which encourages people to be physically active and reduces reliance on the private car, helping people get around the city easily and safely.



Promoting a fair and sustainable food system in which more produce is grown locally, and everyone can enjoy a healthy diet.



Addressing the challenges of housing quality and affordability, tackling fuel poverty and creating vibrant places where residents have close access to services and amenities.



Joining with local communities, landowners and partners to protect nature and enhance habitats for wildlife.



Investing in our public spaces, green and blue infrastructure to enable faster transition to a green economy while improving quality of life for residents.



# Team Leads Breakthrough Priorities

In Leeds, bringing new groups of people together to combine their skills and experiences in a different way has helped us to tackle some of the biggest challenges we face. People are drawn from across different services, organisations and communities and together agree a clear end goal they are aiming for. We have called this our 'breakthrough' approach – the way in which by working together we

make a change or improvement which we have not been able to achieve before.

In 2022 we will establish five new breakthrough priorities, responding to the challenges and goals set out in the Best City Ambition. Each will be driven by a diverse group of people drawn from all parts of Leeds.

Page 65



The first set of priorities will focus on:



**Better Homes for Health and Wellbeing**  
Exploring ways in which the city's housing providers can act to reduce pressure on the health system and reduce delays in hospital discharges.



**Promoting Mental Health in the Community**  
Providing training to help people who run local community spaces feel confident asking about their customers mental health and being able to refer them for support if needed.



**Inclusive Green Jobs**  
Collaborating as Anchor Institutions to take a whole-city approach to better harness our collective capital investments, not least those aimed at pursuing our shared Net Zero carbon targets.



**Learning Outcomes for Social Mobility**  
With a focus on early years, working to ensure every child in Leeds has a good start in life.



**Responding to the cost of living crisis**  
Working together across sectors to harness the capacity and capability in the city, its communities and those with lived experience to develop a city solution to welfare provision and addressing the cost of living crisis – with a specific focus on food, fuel, housing and digital inclusion.

# THE BIG CHALLENGES FACING LEEDS

Like every large city in the UK, Leeds is always responding to a range of complex challenges and the Best City Ambition sets out how we will do that.

Here we summarise what some of those big challenges are, informed by conversations with citizens and partners as well as from recent research and analysis through the Leeds Joint Strategic Assessment.

The challenges are a key starting point for the development of the Best City Ambition. We have developed a Life-Course approach to the challenges, meaning we consider the biggest issues at each stage of a person's life from early years to older age, whilst also ensuring we cover the Three Pillars of the ambition.



### Starting Well

Close educational attainment gaps between most and least advantaged young people, against the legacy of Covid-19 disruption and the population profile of children and young people becoming more diverse and focused in communities most likely to experience poverty.

Ensure coherent post-16 education and skills provision for the 'bulge' cohorts now beginning to go through secondary school.

### Living Well Health and Wellbeing

Break the link between poverty and inequality, and poor health and wellbeing outcomes, exacerbated by the pandemic - from prevention and enabling of more healthy and active living, to tackling wider determinants such as employment, education, housing and the environment, and improving access to health and care.

Respond to the mental health crisis which deepened during the pandemic, particularly affecting young adults and women; shielding older adults; adults with pre-existing mental health conditions, and Black, Asian and ethnic minority adults.

### Living Well Thriving Communities

Ensure the sustainability and self-reliance of communities through asset and strength-based approaches and meaningful community engagement, that builds community capacity and resilience, promotes good friendships and inspires citizens to find their own solutions and change the things they believe need changing in their community.

Address challenges of housing quality and affordability against the trends of rising housing costs and the concentration of older poor quality housing in low income communities, combined with the significant expansion of the private rented sector in inner city areas.

### Living Well Climate Change

Make significant progress towards our ambitious net zero carbon target focusing on: improving energy efficiency, promoting healthy and sustainable diets, and prioritising active travel with walking and cycling as an easy and first choice.

Ensure a public transport system that is safe, active, accessible, clean and energy-efficient to help people get around the city.

### Working Well Inclusive Growth

Equip people and businesses with skills and life-long learning which enable them to realise their potential and renew their skills-needs as the world of work continues to change and our workforce ages.

Ensure economic growth and opportunity is widely distributed across all communities and areas of the city, against a backdrop of accelerated changes in working practices and potential changes to the economic geography of the city post-pandemic.

### Ageing Well

Design accessible neighbourhoods with quality services nearby to enable our aging population to thrive while it is becoming more diverse, with a changing socio-economic profile, house-ownership less dominant, people working longer over a more varied career pattern, and with carers themselves become older.

Close the stark gaps in healthy life expectancy and premature mortality between different areas of the city against the backdrop of a more diverse ageing population, recognising the role a healthy and active lifestyle can play in keeping people well for longer.

## Achieving our Ambition: Strategies, Partners and Evidence

The Best City Ambition aims to help partner organisations and local communities in every part of Leeds to understand the contribution they can make to achieving our shared goals – working together as Team Leeds.

To support everyone's efforts, keep and ensure that together we can deliver real progress for people in Leeds, we now need to:

- Refresh key strategies and plans on an ongoing basis so they fully reflect and progress the Best City Ambition.
- Draw on the evaluation of ABCD and working in communities reviews to work with citizens, the Third Sector, Community Committees, Local Care Partnerships, and other key stakeholders to ensure the Ambition is meaningful at a local level and rooted in Leeds communities, guiding prioritisation and investment.
- Continue to develop a broader, more consistent evidence-base to both inform interventions and monitor their impact.

Leeds already benefits from strong networks and partnerships, some which have a city-wide remit while others are more focused on specific geographical communities

or groups of people. These partnerships will have a key part to play, so together we will ensure their role in supporting the Best City Ambition is clear, and that different partnership groups are connecting as needed.

The breadth and diversity of our city partnerships is a big strength – one that enables more people from a wider range of backgrounds to contribute. Continuing to find ways to work with citizens from different backgrounds in new and innovative ways is crucial to our ambition, especially ensuring the voices of people with lived experience of our big challenges are heard.

We will review existing city strategies in response to the Best City Ambition guided by the Three Pillars and aim, over time, to reduce the overall number of strategies so we can better join up our actions and focus effort on what will make the biggest difference to people's lives.

An important part of this will involve updating how we measure the outcomes of the work Team Leeds does, as we strengthen our understanding of Leeds and the way our communities are changing. Our new tool, the Leeds Social Progress Index, will provide new capability to track the impact of

our interventions and highlight the social and environmental wellbeing of our citizens and communities.

The data and analysis underpinning these assessments of progress

will be made public on the Leeds Observatory (<https://observatory.leeds.gov.uk/>) whenever possible so is available to anyone who can benefit from its use.



## Propositions to Government

This Best City Ambition sets out our overall vision for the future of Leeds and how we will need to come together as Team Leeds to achieve our ambitions.

Clearly, we will need to work with partners beyond the city, including our neighbouring local authorities, private sector investors and the West Yorkshire Combined Authority. It will also be vital to engage with Government in working towards these goals. The Best City Ambition and the supporting Three Pillars of health and wellbeing, inclusive growth and zero carbon provide a framework with which existing and future discussions with Government can be framed, developed and refined, clearly articulating our vision and enabling us to make a strong case for the city and its potential.

Within the overarching vision which the Ambition sets out there will be opportunities to pursue more specific aims, both responding reactively to opportunities to bring new resources or investment into Leeds and seeking to influence national policy to support our shared goals. To strengthen Leeds' position further in doing this, the Ambition will provide a framework to now work with partners across all sectors to develop a series of Leeds-based propositions to Government. These should capture the biggest opportunities here and now, being clear about how what we propose supports national social and economic progress, as well as advancing our own ambitions for Leeds.





## Work Schedule

Date: 28 June 2023

Report of: Head of Democratic Services

Report to: Scrutiny Board (Infrastructure, Investment & Inclusive Growth)

Will the decision be open for call in?  Yes  No

Does the report contain confidential or exempt information?  Yes  No

### Brief summary

- All Scrutiny Boards are required to determine and manage their own work schedule for the municipal year. In doing so, the work schedule should not be considered a fixed and rigid schedule, it should be recognised as a document that can be adapted and changed to reflect any new and emerging issues throughout the year; and also reflect any timetable issues that might occur from time to time.
- The Scrutiny Board Procedure Rules also state that, where appropriate, all terms of reference for work undertaken by Scrutiny Boards will include 'to review how and to what effect consideration has been given to the impact of a service or policy on all equality areas, as set out in the Council's Equality and Diversity Scheme'.
- Reflecting on the information in this report and information presented as part of other agenda items at today's meeting, Members are requested to consider and discuss the Board's work schedule for this municipal year.

### Recommendations

Members are requested to:

- a) Consider the draft work schedule for the 2023/24 municipal year.

## What is this report about?

1. A draft work schedule for the Scrutiny Board (Infrastructure, Investment & Inclusive Growth) is presented at Appendix 1 for consideration and discussion. Reflected in the work schedule are known items of scrutiny activity, such as performance and budget monitoring, identified Budget and Policy Framework items and specific member requests for individual work items.
2. The Executive Board minutes from the meetings held on 19 April 2023 are also attached as Appendix 2. The Scrutiny Board is asked to consider and note the Executive Board minutes, insofar as they relate to the remit of the Scrutiny Board; and consider any matter where specific scrutiny activity may also be warranted.

### Developing the work schedule

3. When considering any developments and/or modifications to the work schedule, effort should be undertaken to:
  - Avoid unnecessary duplication by having a full appreciation of any existing forums already having oversight of, or monitoring, a particular issue.
  - Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within an agreed time frame.
  - Avoid pure “information items” except where that information is being received as part of a policy/scrutiny review.
  - Seek advice about available resources and relevant timings, taking into consideration the workload across the Scrutiny Boards and the type of Scrutiny taking place.
  - Build in sufficient flexibility to enable the consideration of urgent matters that may arise during the year.
4. To deliver the work schedule, the Board may need to undertake activities outside the formal schedule of meetings – such as working groups and site visits. Additional formal meetings of the Scrutiny Board may also be required.

## What impact will this proposal have?

5. All Scrutiny Boards are required to determine and manage their own work schedule for the municipal year.

## How does this proposal impact the three pillars of the Best City Ambition?

Health and Wellbeing

Inclusive Growth

Zero Carbon

6. The terms of reference of the Scrutiny Boards promote a strategic and outward looking Scrutiny function that focuses on the priorities set out in the Best City Ambition.

## What consultation and engagement has taken place?

Wards affected:

Have ward members been consulted?

Yes

No

7. To enable Scrutiny to focus on strategic areas of priority, it is recognised that each Scrutiny Board needs to maintain dialogue with the Directors and Executive Board Members holding the relevant portfolios. The Vision for Scrutiny also states that Scrutiny Boards should seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources prior to agreeing items of work.



### **What are the resource implications?**

8. Experience has shown that the Scrutiny process is more effective and adds greater value if the Board seeks to minimise the number of substantial inquiries running at one time and focus its resources on one key issue at a time.
9. The Vision for Scrutiny, agreed by full Council also recognises that like all other Council functions, resources to support the Scrutiny function are under considerable pressure and that requests from Scrutiny Boards cannot always be met.
10. Consequently, when establishing their work programmes Scrutiny Boards should consider the criteria set out in paragraph 3.

### **What are the key risks and how are they being managed?**

11. There are no risk management implications relevant to this report.

### **What are the legal implications?**

12. This report has no specific legal implications.

### **Appendices**

- Appendix 1 – Draft work schedule of the Scrutiny Board (Infrastructure, Investment & Inclusive Growth) for the 2023/24 municipal year.
- Appendix 2 – Minutes of the Executive Board meeting on 19 April 2023.

### **Background papers**

- None.

This page is intentionally left blank



# Scrutiny Board (Infrastructure, Investment and Inclusive Growth)

## Work Schedule for 2023/24 Municipal Year

| June   | July   | August                                      |
|--|--|---|
| <b>Wednesday 28 June 2023 at 10.30am</b>   | <b>Wednesday 19 July 2023 at 10.30am</b>   | <b>No Scrutiny Board meeting scheduled.</b> |
| Performance report<br><br>Annual reports:<br>- Sources of Work<br>- Terms of Reference<br>- Co-opted members | Connecting Leeds Transport Strategy Annual Update 2022 [ <i>deferred from 2022/23</i> ]<br><br>Park and Ride: Current and Future Provision<br><br>Sustainable Travel Gateway Scheme – Update on Progress |   |
| <b>Working Group Meetings</b>  |  |   |
|  |  |   |
| <b>Site Visits</b>   |  |   |
|  |  |   |

### Scrutiny Work Items Key:

|     |                       |    |                        |
|-----|-----------------------|----|------------------------|
| PSR | Policy/Service Review | DB | Development Briefings  |
| PDS | Pre-decision Scrutiny | PM | Performance Monitoring |



# Scrutiny Board (Infrastructure, Investment and Inclusive Growth)

## Work Schedule for 2023/24 Municipal Year

| September  | October           | November                                    |
|--|-------------------|---|
| <b>Wednesday 27 September 2023 at 10.30am</b>  | <b>No meeting</b> | <b>Wednesday 1 November 2023 at 10.30am</b> |
| Future Talent Plan (including green economy work)<br><br>Leeds Safe Roads Vision Zero 2040 strategy. |                   | Bus Service Provision                       |
| <b>Site Visits</b>   |                   |   |
|  |                   |   |

### Scrutiny Work Items Key:

|     |                       |    |                        |
|-----|-----------------------|----|------------------------|
| PSR | Policy/Service Review | DB | Development Briefings  |
| PDS | Pre-decision Scrutiny | PM | Performance Monitoring |



# Scrutiny Board (Infrastructure, Investment and Inclusive Growth)

## Work Schedule for 2023/24 Municipal Year

| December  | January   | February  |
|---|---|---|
| <b>Friday 8 December 2023 at 10.30am</b>                  | <b>Wednesday 10 January 2024 at 10.30am</b>   | <b>Wednesday 28 February 2024 at 10.30am</b>                    |
| Leeds Local plan Update 2040<br>Business Support in Leeds | Performance Monitoring<br>Financial Health Monitoring<br>Initial Budget Proposals<br>Leeds Affordable Housing Growth Delivery Partnership Plan update | Leeds Transport Strategy Update<br>Social Progress Index Update |
| <b>Working Group Meetings</b>                             |   |   |
| TBC – budget consultation working group                   |   |   |
| <b>Site Visits</b>  |   |   |
|   |   |   |

Page 77

### Scrutiny Work Items Key:

|     |                       |    |                        |
|-----|-----------------------|----|------------------------|
| PSR | Policy/Service Review | DB | Development Briefings  |
| PDS | Pre-decision Scrutiny | PM | Performance Monitoring |



# Scrutiny Board (Infrastructure, Investment and Inclusive Growth)

## Work Schedule for 2023/24 Municipal Year

| March                         | April   | Notes                                |
|-------------------------------|---|--------------------------------------|
| No meetings                   | Wednesday 3 April 2024 at 10.30am   | Local Asset Review – to be confirmed |
|                               | 100% Digital<br>Flood Risk Management Annual update<br>Inclusive Growth update<br>End of Year Summary Statement |                                      |
| <b>Working Group Meetings</b> |   |                                      |
|                               |   |                                      |
| <b>Site Visits</b>            |   |                                      |
|                               |   |                                      |

**Scrutiny Work Items Key:**

|     |                       |    |                        |
|-----|-----------------------|----|------------------------|
| PSR | Policy/Service Review | DB | Development Briefings  |
| PDS | Pre-decision Scrutiny | PM | Performance Monitoring |

## EXECUTIVE BOARD

WEDNESDAY, 19TH APRIL, 2023

**PRESENT:** Councillor J Lewis in the Chair

Councillors S Arif, A Carter, D Coupar,  
S Golton, M Harland, H Hayden, J Pryor,  
M Rafique and F Venner

**131 Exempt Information - Possible Exclusion of the Press and Public**

**RESOLVED** – That, in accordance with Regulation 4 of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the public be excluded from the meeting during consideration of the following parts of the agenda designated as exempt from publication on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present there would be disclosure to them of exempt information so designated as follows:-

- (A) That Appendix 2 to the report entitled, 'The Engine House, South Bank Leeds', referred to in Minute No. 137 be designated as being exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 and considered in private on the grounds that Appendix 2 contains information relating to the financial or business affairs of any person or company (including the authority holding that information) which may result in prejudicial trading of that company, the Council's commercial position and linked third parties, and as such, it is considered not to be in the public interest to release such information at this time, as this would compromise the Council's position;
- (B) That Appendix 3 to the report entitled, 'East Leeds Extension Update and Progress on Land Disposal for the Southern Quadrant Primary School', referred to in Minute No. 138 be designated as being exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 and considered in private on the grounds that the information within Appendix 3 relates to the financial or business affairs of a particular person / company, and of the Council. This information is not publicly available from the statutory registers of information kept in respect of certain companies and charities. It is considered that, since this information has been obtained through one-to-one negotiations for the disposal of the school site, it is not in the public interest to disclose this information now. Also, it is considered that the release of such information would, or would be likely to prejudice the Council's commercial interests in relation to other similar transactions in that prospective purchasers of other similar properties would have access to information about the nature and level of consideration which may prove acceptable to the Council. It is

Draft minutes to be approved at the meeting  
to be held on Wednesday, 21st June, 2023

therefore considered that, whilst there may be a public interest in disclosure, the public interest in maintaining the exemption outweighs the public interest in disclosing this information now; and

- (C) That Appendix 2 to the report entitled, 'Kingsdale Court Affordable Housing and Regeneration Scheme' referred to in Minute No. 139 be designated as being exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 and considered in private on the grounds that the information within Appendix 2 relates to the financial or business affairs of a particular person, and of the Council. It is considered that the release of such information would, or would be likely to prejudice the Council's commercial interests in relation to property transactions. Disclosure of this information could seriously harm the Council's negotiating position when discussing property acquisitions at Kingsdale Court. Consequently, it is deemed that the public interest in maintaining the exemption outweighs the public interest in disclosing this information at this point in time.

**132 Late Items**

There were no late items of business submitted to the Board for consideration.

**133 Declaration of Interests**

There were no interests declared at the meeting.

**134 Minutes**

**RESOLVED** – That the minutes of the previous meeting held on 15<sup>th</sup> March 2023 be approved as a correct record.

**PUBLIC HEALTH AND ACTIVE LIFESTYLES**

**135 The Marmot City Approach**

The Director of Public Health submitted a report which summarised the progress being made towards Leeds becoming a Marmot City, which was a proposal endorsed by key strategic partners during 2022. The report noted that the Marmot approach for Leeds would work towards the vision of having 'a fairer Leeds for everyone'. Specifically, the report also outlined the two-year programme of work agreed in partnership with the Institute of Health Equity (IHE) and included the key milestones for that journey.

In introducing the report, the Executive Member for Public Health and Active Lifestyles highlighted the commitment for Leeds to become a Marmot City working in partnership with the Institute of Health Equity (IHE), which would aim to drive forward progress on the reduction of health inequalities across the city, considering appropriate approaches for all, but at a range of scales or intensity to reflect the levels of need across different communities. It was also noted that the proposed work programme would build upon current practices and support the Best City Ambition and its three pillars. Opportunities for involvement in the Marmot approach were highlighted and it was noted that



the intention was to produce a report at the end of the first year to reflect upon the outcomes achieved.

Responding to an enquiry, the Board received further information and assurance about the work in this area to ensure that meaningful consultation and engagement is undertaken in relation to the Marmot City programme, but also more widely across the Council so that as broad a cohort as possible was given the opportunity to engage, including the harder to reach parts of the community.

In response to a comment from a Member, the Board received further information and context about how the success of the Marmot City initiative would be measured, with it being noted that whilst the current methods of monitoring health inequalities in the city would remain, additional work would take place to monitor the impact of this programme. It was noted that whilst the Marmot approach would be ambitious, it was also explained why it was deemed appropriate that further consideration be given to determining the measurement of the programme's success, given current trajectories and the challenging socio-economic context.

Also, the Board received further information on the reasons why Leeds, alongside a growing network of towns, cities and regions were undertaking the Marmot approach, and with regard to the recent Health Equity North event referenced during the Board's discussion, it was also noted that in addition to the work being undertaken as part of this initiative, the Council was also engaging with northern academic partners, such as universities, on the issue of addressing health inequalities.

In conclusion, Members welcomed the work being undertaken in this area and highlighted the importance of it.

**RESOLVED** – That the progress which has been made towards Leeds becoming a Marmot City, as detailed within the submitted report, be noted.

## **RESOURCES**

### **136 Financial Health Monitoring 2022/23 - Provisional Outturn Month 11 (February)**

The Chief Officer (Financial Services) submitted a report presenting the financial health and provisional outturn of the Authority in respect of both the General Fund revenue budget and the Housing Revenue Account as at Month 11 of the 2022/23 financial year.

In presenting the report, the Executive Member for Resources provided an overview of the key information within it, which included reference to the fact that an overspend of £16.3m was projected for the Authority's General Fund services, as at month 11 of 2022/23. The ongoing significant financial challenges being faced were highlighted, and that should there be any adverse variation to a balanced budget position at the 2022/23 year-end, then this would require the use of the Strategic Contingency Reserve balance.

Responding to several enquiries, the Board was advised that the balance of the Merrion House capital reserve is £23.4m, with the proposal being for that to be applied to Minimum Revenue Provision (MRP) resulting in a reduction in the general fund budget required to fund MRP, the saving from this allocation will enable a contribution of the same amount then being made towards the Strategic Contingency Reserve. Members also received information regarding the balance which would remain in the Strategic Contingency Reserve following the payment of the currently projected 2022/23 overspend, with the Board also receiving information on the current position regarding any potential variation to the Council's projected overspend between months 11 and 12, together with the plans in place to respond to any such potential variation.

Following comments raised, the Board received further information on the range of actions being taken to mitigate the financial challenges which continued to be faced within the Children and Families directorate, including the actions of the cross-directorate Delivery Board. The Board also received details of the ways in which Elected Members were updated and engaged in the actions being taken in this area.

In discussing the financial challenges being faced in Children and Families, it was acknowledged that a key factor was the increased demand across a number of the directorate's services which continued to be experienced. It was noted that the situation in Leeds reflected the national trend. As part of this discussion, further detail was provided on the representations being made at a national level in response to such matters. It was also emphasised that the Council was committed to ensuring that children and young people would continue to receive the appropriate support that they required.

Members discussed the provision of care services within Children and Families directorate and received further information on the actions being taken to maximise the level of services being provided in-house and within Leeds, where appropriate and where possible. Also, further detail was provided on the collaborative approach which was being taken across Local Authorities in this area. Finally, the Board was updated on the work being undertaken locally and nationally around addressing the challenges faced in relation to the recruitment and retention of staff in a number of service areas across the Council, including services within Children and Families.

#### **RESOLVED –**

- (a) That it be noted that at Month 11 of the 2022/23 financial year (February), the Authority's General Fund services are forecasting an overspend of £16.3m and that the Housing Revenue Account is forecasting a balanced position;
- (b) That it be noted, that where an overspend is projected, directorates, including the Housing Revenue Account, are required to present action plans to mitigate their reported pressures, in line with the Revenue Principles agreed by Executive Board in 2019; with it also being noted

that savings actions identified to date are included in the reported overspend position and actions will continue to be identified which will contribute towards improving this projected financial outturn position;

- (c) That it be noted that known increased inflation and known impacts of the rising cost of living, including the agreed 2022/23 pay award, have been incorporated into this reported financial position, with it also being noted that these pressures will continue to be assessed, with the final position being incorporated into Final Outturn position for 2022/23 to be received by Executive Board in June 2023;
- (d) That it be noted that the report entitled, '*Financial Performance – Outturn Financial Year Ended 31st March 2023*', which will be received at this Board in June 2023 will recommend that the final overspend at Outturn is balanced through the use of the Strategic Contingency Reserve;
- (e) That the application of the remaining balance of the Merrion House capital receipt to redeem debt in 2022/23, to reduce MRP by the same amount and to contribute the resulting revenue saving to an earmarked revenue reserve, be approved.

## **INFRASTRUCTURE AND CLIMATE**

### **137 The Engine House, South Bank Leeds**

The Director of City Development submitted a report providing an update on the continued regeneration of the South Bank Leeds. Specifically, the report outlined an opportunity to continue the momentum which had been achieved by securing the future refurbishment of the Grade II listed Engine House, located within the centre of the Tower Works site, with the report seeking the necessary approvals from the Board.

Members welcomed the proposals detailed within the submitted report.

Following consideration of Appendix 2 to the submitted report designated as being exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the public part of the meeting, it was

#### **RESOLVED –**

- (a) That approval be given to the Council disposing of the Engine House site at market value to Mustard Wharf Property Unit Trust (MWPOT), in accordance with the Heads of Terms, as outlined within exempt Appendix 2 to the submitted report;
- (b) That, utilising the external ringfenced monies held, approval be given for the Council to provide a heritage grant capped at £1m to MWPOT as a contribution towards the shell and core works in accordance with the Heads of Terms, as outlined in exempt Appendix 2 to the submitted

report, subject to subsidy control compliance agreement of satisfactory security arrangements;

- (c) That approval be given to the Director of City Development, in consultation with the Director of Resources and the Executive Member for Infrastructure and Climate, to finalise detailed terms, in accordance with the terms as set out in exempt Appendix 2 to the submitted report.

**138 East Leeds Extension Update and Progress on Land Disposal for the Southern Quadrant Primary School**

Further to Minute No 124, 10th February 2021, the Director of City Development submitted a report providing an update on the progress made to date on the construction of the East Leeds Orbital Route (ELOR) and the development of East Leeds Extension (ELE), and which sought the necessary approvals from the Board in relation to the next steps regarding the proposed disposal of Council owned land at Leeds Road/Smeaton Approach for use as a new primary school and the related delivery of new community infrastructure in the Middle and Southern Quadrants.

Responding to an enquiry, the Board received an update on the provision of a retail facility and a healthcare facility as part of the proposed development at the Leeds Road/John Smeaton Approach site, with it being noted that both facilities remained active workstreams, as illustrated in appendix 2 to the submitted report.

Following consideration of Appendix 3 to the submitted report designated as being exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the public part of the meeting, it was

**RESOLVED –**

- (a) That the continuing progress being made across the four quadrants which make up the East Leeds Extension alongside completion of the construction of the East Leeds Orbital Route, be noted;
- (b) That the progress made to date in relation to the development of the Council's land at Leeds Road/John Smeaton Approach for a new 2 form primary school and community facilities, including the proposed new access road for the site, be noted;
- (c) That the disposal of c2 ha of land at the Leeds Road/Smeaton Approach site for the provision of a new primary school at less than best consideration and on the basis of the terms, as set out in exempt Appendix 3 to the submitted report on a long lease at a peppercorn rent to the School Operator, be approved, whilst noting the provisions of the Equalisation Agreement previously approved by Executive Board and entered into by the Council in relation to the site;

- (d) That approval of the final terms for the disposal of the land at Leeds Road/Smeaton Approach to the School Operator, be delegated to the Director of City Development;
- (e) That the current position regarding the relocation of two existing sports pitches from the land at Leeds Road/John Smeaton Approach to land at Whinmoor Grange, so as to facilitate the development of the Leeds Road/John Smeaton Approach site to support the development of the Middle and Southern Quadrants, be noted.

### **139 Kingsdale Court Affordable Housing and Regeneration Scheme**

Further to Minute No. 115, 10th February 2021, the Director of City Development and the Director Communities, Housing and Environment submitted a joint report setting out the progress which had been made regarding the acquisition and regeneration of Kingsdale Court in the Boggart Hill Priority Neighbourhood, Seacroft. Related to this, and to enable the delivery of this affordable housing and regeneration scheme, the report also provided details of the emerging case for the possible use of compulsory purchase powers and sought approval for a capital funding injection in order to achieve full site acquisition.

In introducing the report, the Executive Member for Infrastructure and Climate highlighted how the proposal to acquire and regenerate Kingsdale Court for good quality affordable housing would support the three pillars of the Best City Ambition and was also consistent with the Leeds Marmot City approach, as discussed earlier in the meeting.

In response to an enquiry, the Board was advised that whilst all options detailed in the reported options appraisal, including the refurbishment of the properties, were being carefully considered, currently the comprehensive acquisition and redevelopment of the full site was thought to be the most appropriate way forward given the poor state of repair of the properties.

Again in response to an enquiry, the Board noted that given the passage of time, it was now expected that the initial and indicative estimate for the acquisition of the properties, as detailed in the report considered by the Board in 2021, would be exceeded. Further to this, the Board received an update on the progress made and the work which continued on the acquisition of the properties on site, with it being reiterated that whilst the comprehensive acquisition and redevelopment of the full site was thought to be the most appropriate way forward, the intention would be submit a further report in due course with associated recommendations for the Board's consideration.

Responding to references during the discussion regarding properties at Sugar Hill Close and Wordsworth Drive, the Board noted that the site was being used for the development of affordable homes via the delivery of Housing Association properties.

Following consideration of Appendix 2 to the submitted report designated as being exempt from publication under the provisions of Access to Information

Procedure Rule 10.4(3), which was considered in private at the conclusion of the public part of the meeting, it was

**RESOLVED –**

- (a) That the progress made by the Council in identifying and acquiring all legal and property interests in order to enable the full assembly of the Kingsdale Court site, as detailed within the submitted report, be noted;
- (b) That the capital funding injection, as set out in exempt Appendix 2 to the submitted report, in order to achieve full site acquisition based upon an assessment of current negotiating positions, which continue to evolve, be approved;
- (c) That the development of a case by the Council for the use of Compulsory Purchase powers to secure complete site assembly should this be considered necessary as a last resort to facilitate the comprehensive regeneration of Kingsdale Court, through the delivery of new affordable housing, be supported;
- (d) That the legal obligations that the Council has now assumed as landlord in acquiring the freehold of the site, be noted, together with the management arrangements now in place to support remaining leaseholders and tenants in accordance with those obligations;
- (e) That a further report be submitted to the Board at the earliest opportunity presenting the up to date position with respect to purchase negotiations and setting out the requirements and justification for the potential use of a Compulsory Purchase Order if reasonable negotiations to fully assemble the site fail.

**DATE OF PUBLICATION:** FRIDAY, 21<sup>ST</sup> APRIL 2023

**LAST DATE FOR CALL IN OF ELIGIBLE DECISIONS:** 5.00 P.M., FRIDAY, 28<sup>TH</sup> APRIL 2023